THE UNIVERSITY OF LA VERNE

University of LaFetra College of Education

Common Standards

University of La Verne February 28, 2019

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COMMON STANDARDS

Standard 1: Institutional Infrastructure to Support Educator Preparation

Each Commission-approved *institution* has the infrastructure in place to operate effective educator preparation programs. Within this overall infrastructure:

 The institution and education unit create and articulate a research-based vision of teaching and learning that fosters coherence among, and is clearly represented in all educator preparation programs. This vision is consistent with preparing educators for California public schools and the effective implementation of California's adopted standards and curricular frameworks.

Effective Leadership

The University of La Verne has been training teachers for over eighty years. The institution was founded to help prepare teachers, ministers and others bound for professions of service. The most recent Mission statement of the University of La Verne, written as a joint effort among administration, faculty and staff, reflects this commitment:

The Mission of the University of La Verne

The University of La Verne offers a distinctive and relevant educational experience to a diverse population of traditional-age, adult, and graduate learners, preparing them for successful careers and a commitment to life-long learning across the liberal arts and professional programs.

Core Values of the University of La Verne

- Ethical Reasoning: The university affirms a value system that actively supports peace with justice, respect of individuals and humanity, and the health of the planet and its people. Students are reflective about personal, professional, and societal values that support professional and social responsibility.
- **Diversity and Inclusivity:** The university supports a diverse and inclusive environment where students recognize and benefit from the life experiences and viewpoints of other students, faculty, and staff.
- Lifelong Learning: The university promotes intellectual curiosity and the
 importance of lifelong learning. It teaches students how to learn, to think critically,
 to be capable of original research, and to access and integrate information to
 prepare them for continued personal and professional growth.
- **Civic and Community Engagement:** The university asserts a commitment to improving and enhancing local, regional, and global communities.

https://laverne.edu/2020-vision/vision-mission/

The Mission, Vision, Values and Goals of the LaFetra College of Education

Mission: The LaFetra College of Education champions social equity for youth, adults, families, and communities by equipping and empowering scholarly, highly-skilled practitioners, education advocates, and leaders.

Vision: The LaFetra College of Education will lead the national conversation on advancing the careers of professionals and scholars who are highly competent advocates for equity and justice.

Core Dispositions & Values:

- Intellectual & Personal Transformation
- Cultural Agility & Inclusion
- Social-Emotional Learning
- Ethically Courageous Decision-Making
- Facilitation & Collaboration
- Critical Analysis & Inquiry
- Innovative Thinking
- Effective Verbal & Non-Verbal Expression

Goals:

- Student Pathways to Success: Provide students broad access to high-impact learning, career readiness, and holistic support so that they become influencers in their communities of practice.
- Preeminence in Social Equity Focus: Position the LFCE as a national model in producing social justice advocates and agents of change by infusing culturally relevant pedagogy throughout the curriculum, establishing innovative and inclusive education policies, and disseminating relevant and accessible scholarship
- Highly-Engaged Community Partners: Become the partner of choice for likeminded school districts, social service agencies, donors, nonprofits, and community activists who seek to enhance the pipeline and life-long learning of highly-skilled, scholarly practitioners, education advocates and leaders who advance social equity.
- 4. **Diverse, Equipped, Energized Faculty & Staff:** Create a social-cultural climate that fosters diversity and re-invigorates the spirit of faculty and staff.
- 5. **Culture of Continuous Improvement:** Promote academic excellence and cutting-edge programming by becoming a learning organization that achieves

ever-higher performance levels through ongoing assessment, reflection, adaptability, evidenced-based decision-making, and alignment of effort and resources with priorities.

Link to: Faculty Research Expectations

The institution actively involves faculty, instructional personnel, and relevant stakeholders
in the organization, coordination, and decision making for all educator preparation
programs.

The Dean of the LaFetra College of Education is responsible for the ongoing academic oversight of all credential programs offered by the University of La Verne, at the main campus, regional centers and other sites across the state. Program chairs coordinate each credential program offered by the University of La Verne. All program chairs report to the Dean of the LaFetra College of Education.

Faculty of the LFCE take leadership positions in state, national and international professional organizations where they serve as officers, board members and foundation members. Faculty are also known for their expertise in their fields, and are sought out to act as consultants in schools and districts who are looking for guidance in improving their programs.

Each program has an advisory committee that provides input into the direction of programs, institutes, and centers. Advisory committees are comprised of leading practitioners and alumni of programs who advance partnerships between the College and the schools. These professionals have a finger on the pulse of schools and communities, continually providing information about the latest trends and practices. Feedback is offered about the performance of our graduates, and unit and program assessment systems are evaluated for improvement.

Link to: Stakeholders involved in Organization, Coordination, and Decision Making

• The education *unit* ensures that *faculty* and instructional personnel regularly and systematically collaborate with colleagues in P-12 settings, college and university units and members of the *broader educational community* to improve educator preparation.

Each member of the University of La Verne LaFetra College of Education faculty who regularly teaches one or more courses relating to instructional methods for teaching credentials, including Specialist Credentials, or administrative methods in an Administrative Services Credential program, actively participates in public elementary or secondary schools and classrooms at least once every three academic years. Full-time faculty members often meet this requirement in their service as fieldwork supervisors. Others meet this requirement by serving in various volunteer or consulting capacities in local schools. Most adjunct faculty members also work as teachers or administrators in California public schools.

Link to: <u>LFCE Faculty – Public School Participation</u>

Link to: <u>University/District MOU template</u>

Link to: Signed MOUs

• The *institution* provides the *unit* with sufficient resources for the effective operation of each educator preparation program, including, but not limited to, coordination, admission, advisement, curriculum, *professional development*/instruction, *field based supervision* and *clinical experiences*.

No additional information is required during the Common Standards submission.

 The Unit Leadership has the authority and institutional support required to address the needs of all educator preparation programs and considers the interests of each program within the institution.

No additional information is required during the Common Standards submission.

Recruitment and faculty development efforts support hiring and retention of faculty who
represent and support diversity and excellence.

Number of Faculty Searches and Hires by Program and Year

	2016-2017	2017-2018
Administrative Services Preliminary Credential	1	
Mild to Moderate Disabilities Preliminary	1	1
Credential		
Multiple and Single Subject Teaching Credential	1	2
Pupil Personnel Services, School Counseling		2
Credential		

Link to: University Handbook

Link to: LaFetra College of Education Handbook

Link to: Annual Growth Plan Process

• The institution employs, assigns and retains only qualified persons to teach courses, provide professional development, and supervise field-based and clinical experiences. Qualifications of faculty and other instructional personnel must include, but are not limited to: a) current knowledge of the content; b) knowledge of the current context of public schooling including the California adopted P-12 content standards, frameworks, and accountability systems; c) knowledge of diversity in society, including diverse abilities, culture, language, ethnicity, and gender orientation; and d) demonstration of effective professional practices in teaching and learning, scholarship, and service.

All LaFetra College of Education programs pride themselves on producing students who possess both a solid theoretical background and high quality practical skills. For this reason, all faculty, whether full time or adjunct, teaching in any of the credential

programs are selected on the basis of a combination of appropriate academic background and excellent professional experience.

Faculty, both full time and adjunct, reflect a very diverse population in terms of culture, ethnic group, and gender. They also reflect broad backgrounds in terms of working with diverse populations in teaching, counseling, or administrative roles, since virtually all faculty, full and adjunct, have their roots in the public school system.

In additional to specific program level-evaluations, the LaFetra College of Education has a college-level peer observation process and evaluations forms for all full-time and adjunct faculty.

Link to: LFCE Peer Review Observation Purpose and Instructions

Link to: LFCE Teaching Observation and Feedback Report - long form

Link to: LFCE Teaching Observation and Feedback Report - Adjunct form

Administrative Services Preliminary Credential, Including Internship

- <u>Faculty Recruitment</u>
- Adjunct Requirements
- Site Supervisor Handbook

Administrative Services Professional Credential, Clear Induction

- Executive Coaching Requirements
- Executive Coach Training:

Executive Coaches receive participate in online, asynchronous training to ensure that they provide support consistent with the program mission and vision. New coaches are required to participate in online, asynchronous training modules with check-in points during the course and upon completion. Training modules can be accessed at the La Verne Blackboard page.

In addition, Executive Coaches participate in training through face-to-face meetings (twice yearly), online discussions (once per year), and individual training with the program chair (as needed).

Executive coaches are directed to meet with candidates for a minimum of 20 hours per semester, typically completed in eight visits of 2-3 hours. These hours are verified by coaching logs, which are returned to the program chairperson at the end of the semester for verification and payment of coaches.

Mild to Moderate Disabilities Preliminary Credential, Including Internship

- Faculty Recruitment
- Adjunct Requirements
- <u>Veteran Practitioner Training Material</u>

Multiple and Single Subject Teaching Credential, Including Internship

Faculty Recruitment

- Adjunct Requirements
- Supervisor Training 2017
- Supervisor Training 2018 Section 1
- Supervisor Training 2018 Section 2

Pupil Personnel Services, School Counseling Credential, Including Internship

- Faculty Recruitment
- Adjunct Requirements
- Veteran Practitioner Training Material
- Summative Evaluation of the On-site Supervisor by Counselor Trainee

Pupil Personnel Services, School Psychology Credential, Including Internship

- <u>Faculty Recruitment</u>
- Adjunct Requirements
- Site Supervisor Handbook
- Summative Evaluation of the On-site Supervisor by Counselor Trainee
- The education unit monitors a credential recommendation process that ensures that candidates recommended for a credential have met all requirements.

Administrative Services Professional Credential, Clear Induction

Formative and summative assessments guide each candidate to progress toward mastery of the CPSEL standards. The following criteria are considered for the credential recommendation:

- 1. Individualized Induction Plans (year one and two) developed using selfassessment and CPSEL Descriptions of Practice, candidate must show growth along DOP continuum in each area.
- 2. Successful completion of Professional Learning courses
- 3. Recommendation of executive coach and district mentor (based on CPSELs)
- 4. End of program self-assessment

Progress Monitoring Document

Pupil Personnel Services, School Counseling Credential, Including Internship

Students will receive an IP (in progress) at the end of the semester/term. Once finished at a site, paperwork should be submitted within 2 weeks of completing site 200 hours. After the end of the semester/term, students that have completed 200 hours and have not submitted paperwork may receive a NCR for the class.

 The Credential Analyst will make sure registrations are completed during the current registration period; send a list of students that didn't complete required registrations to the Fieldwork Director by the end of the first week of each new term.

- Fieldwork Director & Program Director will be notified when students request a CE (continuous enrollment) to extend their enrollment beyond the original one year registration time frame for IP (in progress) grades.
- Once credit for all credential coursework has posted the credential analyst may recommend the candidate for the PPS credential.

Progress Monitoring Document

Administrative Services Preliminary Credential, Including Internship

The University of La Verne LaFetra College of Education has developed a system using trained credential analysts to verify that preliminary administrative credential candidates meet all legal requirements prior to receiving a recommendation for the credential. The Credential Analyst's Preliminary Administrative Services Credential Evaluation form.

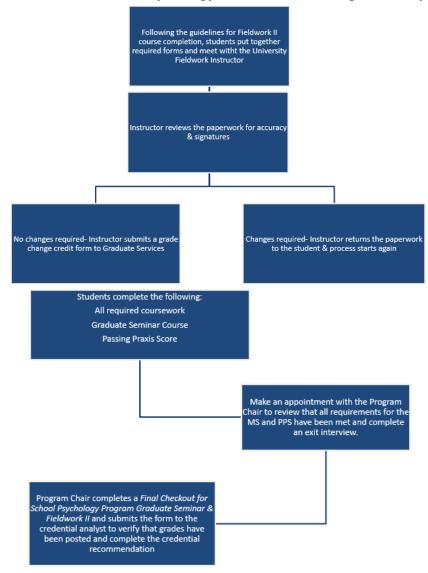
Reading Program

The University of La Verne LaFetra College of Education has developed a system using trained credential analysts to verify that Reading and Language Arts Specialist program candidates meet all legal requirements prior to receiving a recommendation for the credential.

The verification is conducted through Course Program Evaluation report completed by the University Registrar, verification of employment, and a letter certifying program completion signed by the program chair.

Reading Course Program Evaluation
Reading Completion Letter

Pupil Personnel Services, School Psychology Credential, Including Internship



Once credit for all credential coursework has posted the credential analyst may recommend the candidate for the PPS credential.

Candidate Progress Monitoring Document

Mild to Moderate Disabilities Preliminary Credential, Including Internship

The Credential Analyst secures candidates file, reviews transcript and then confers with the Internship coordinator for Internships, or the Student Teacher Coordinator for culminating Student Teaching to confirm that the analyst's assessment is correct. Once they confer the program chairperson is notified that a recommendation for credentialing is in order or is not in order.

Candidate Progress Monitoring Document

Multiple and Single Subject Teaching Credential, Including Internship

The University of La Verne LaFetra College of Education has developed a system using trained credential analysts to verify that multiple and single subject program candidates meet all legal requirements prior to receiving a recommendation for the credential.

Candidate Progress Monitoring Document

California Teacher of English Learners (CTEL)

The University of La Verne LaFetra College of Education has developed a system using trained credential analysts to verify that multiple and single subject program candidates meet all legal requirements prior to receiving a recommendation for the credential.

Candidate Progress Monitoring Document

Standard 2: Candidate Recruitment and Support

Candidates are recruited and *supported* in all educator preparation *programs* to ensure their success.

• The education *unit* accepts applicants for its educator preparation *programs* based on clear criteria that include *multiple measures* of candidate qualifications.

Credential Program Handbooks and Websites

Administrative Services Preliminary Credential, Including Internship

Website

<u>Admission Requirements</u> (Note: On the website, admission requirements appear on the right column's view)

Administrative Services Professional Credential, Clear Induction

Website

<u>Admission Requirements</u> (Note: On the website, admission requirements appear on the right column's view)

Mild to Moderate Disabilities Preliminary Credential, Including Internship

<u>Website</u>

<u>Admission Requirements</u> (Note: On the website, admission requirements appear on the right column's view)

Clinical Practice Handbook/Manual

Multiple and Single Subject Teaching Credential, Including Internship

Website

Multiple Subject Admission Requirements

Single Subject Admission Requirements

(Note: On the website, admission requirements appear on the right column's view)

Clinical Practice Handbook/Manual

Pupil Personnel Services, School Counseling Credential, Including Internship Website

<u>Admission Requirements</u> (Note: On the website, the admission requirements appear in the right column reader's view)

Clinical Practice Handbook/Manual

Pupil Personnel Services, School Psychology Credential, Including Internship Website

<u>Admission Requirements</u> (Note: On the website, the admission requirements appear in the right column reader's view)

Clinical Practice Handbook/Manual

• The education *unit* purposefully recruits and admits candidates to diversify the educator pool in California and provides the *support*, advice, and assistance to promote their successful entry and retention in the profession.

Advisement and assistance for each candidate are provided in a variety of ways.

- Candidates have access to the program specific admission and completion requirements on the: <u>LaFetra College of Education website</u>
- Candidates are supported through the admission process by Associate Director of Graduate Admissions. The admission personnel are assigned specific programs and trained to support the candidates through the admission process.
- Each program has a chair who meets with incoming candidates, advises and counsels students within their programs.
- All full-time faculty have teaching responsibilities within that program, as well as a
 required number of office hours in order to be accessible to full time working
 professionals. There is opportunity for candidate contact before and after classes,
 in addition to scheduled appointments during regular office hours. Candidates can
 schedule advising appointments via an online system (Acuity). They can also verify
 program progress and course planning via Degree Works.
- Each program has a fieldwork specialist for supporting candidates, fieldwork placement, and verifying fieldwork completion.
- Credential analyst/academic advisors provide academic counseling to candidates.

Efforts are made by all programs to recruit candidates who reflect the diversity of the populations of the surrounding school districts, and to a great degree those efforts have been successful.

Link to: Ethnicity of Program Candidates

• Appropriate information and personnel are clearly identified and accessible to guide each candidate's attainment of *program* requirements.

No additional information is required during the Common Standards submission.

Evidence regarding progress in meeting competency and performance expectations is
consistently used to guide advisement and candidate *support* efforts. A clearly defined
process is in place to identify and *support* candidates who need additional assistance to
meet competencies.

No additional information is required during the Common Standards submission.

Standard 3: Course of Study, Fieldwork and Clinical Practice

The *unit* designs and implements a planned sequence of coursework and *clinical experiences* for candidates to develop and demonstrate the knowledge and skills to educate and support *P-12 students* in meeting state-adopted content standards.

The *unit* and its programs offer a high-quality course of study focused on the knowledge and skills expected of beginning educators and grounded in *current research* on *effective practice*. Coursework is integrated closely with *field experiences* to provide candidates with a cohesive and comprehensive program that allows candidates to learn, practice, and *demonstrate competencies* required of the credential they seek.

The *unit* and all programs collaborate with their *partners* regarding the criteria and selection of *clinical personnel*, *site-based supervisors* and school sites, as appropriate to the *program*.

Through site-based work and clinical experiences, programs offered by the unit provide
candidates with opportunities to both experience issues of diversity that affect school
climate and to effectively implement research-based strategies for improving teaching and
student learning.

No additional information is required during the Common Standards submission.

 Site-based supervisors must be certified and experienced in teaching the specified content or performing the services authorized by the credential.

No additional information is required during the Common Standards submission.

• The process and criteria result in the selection of *site-based supervisors* who provide effective and knowledgeable *support* for candidates.

No additional information is required during the Common Standards submission.

• Site-based supervisors are trained in supervision, oriented to the supervisory role, evaluated and recognized in a systematic manner.

No additional information is required during the Common Standards submission.

• All *programs* effectively implement and *evaluate* fieldwork and clinical practice.

No additional information is required during the Common Standards submission.

• For each *program* the *unit* offers, candidates have significant experience in school settings where the curriculum aligns with California's adopted content standards and frameworks, and the school reflects the diversity of California's student and the opportunity to work with the range of *students* identified in the *program* standards.

No additional information is required during the Common Standards submission.

Standard 4 – Continuous Improvement

The education *unit* develops and implements a comprehensive continuous improvement process at both the *unit* level and within each of its *programs* that identifies program and *unit* effectiveness and makes appropriate modifications based on findings.

• The education *unit* and its programs regularly assess their effectiveness in relation to the course of study offered, fieldwork and clinical practice, and *support* services for candidates.

Link to: <u>Graphic Depiction of the Unit Assessment System; Including Roles and</u>
Responsibilities of Personnel in the Unit and Programs

 Both the <u>unit</u> and its <u>programs</u> regularly and systematically collect, analyze, and use candidate and <u>program completer</u> data as well as data reflecting the effectiveness of <u>unit</u> operations to improve <u>programs</u> and their <u>services</u>.

Link to: Annotated List of Unit and Program Data Sources

Link to: CTC Program Completer Survey: Multiple Subject Credential
CTC Program Completer Survey: Single Subject Credential

CTC Program Completer Survey: Preliminary Educational Specialist Credential

The continuous improvement process includes multiple sources of data including 1) the extent to which candidates are prepared to enter professional practice; and 2) feedback from *key stakeholders* such as employers and community *partners* about the quality of the preparation.

Standard 5 – Program Impact

 The institution ensures that candidates preparing to serve as professional school personnel know and demonstrate knowledge and skills necessary to educate and support effectively all students in meeting state adopted academic standards. Assessments indicate that candidates meet the Commission adopted competency requirements as specified in the program standards.

No additional information is required during the Common Standards submission.

The unit and its programs evaluate and demonstrate that they are having a positive impact

on candidate learning and competence and on *teaching and learning* in schools that serve California's *students*.

The unit and its programs review candidate data on an annual basis focusing on both candidate competency and readiness for the teaching profession (based on performance and feedback from program completers and their employers).

Link to: CTC Program Completer Survey Results: Program Impact

Standard 1.2 Stakeholders involved in Organization, Coordination, and Decision Making

Committee/Role	Meeting Schedule	Members (Name)	Members (Title/Job Description)
LFCE Program Chairs Meeting: Policy decisions, ongoing operations of the Unit and Programs	Twice Monthly		
Administrative Services Credential			

Preliminary Administrative Credential: We continuously seek stakeholder input through various means. The program has traditionally employed an advisory council. However, this feedback method was not providing meaningful data to drive the continuous improvement that was sought. The existing council did not include participants from schools and districts that are currently involved in the program. Furthermore, the group affirmed information that was shared, but rarely provided meaningful direction for improvement. For these reasons, alternative methods have been sought to collect feedback. The advisory committee is being reenvisioned to include stakeholders that accurately represent the diverse candidates within the program. In addition, the work site of each preliminary candidate is visited by the program chairperson, providing a direct line for feedback from each employing district.

Clear Administrative Credential: We continuously seek stakeholder input through various means. The program has traditionally employed an advisory council. However, this feedback method was not providing meaningful data to drive the continuous improvement that was sought. The existing council did not include participants from schools and districts that are currently involved in the program. Furthermore, the group affirmed information that was shared, but rarely provided meaningful direction for improvement. For these reasons, alternative methods have been sought to collect feedback. The advisory committee is being reenvisioned to include stakeholders that accurately represent the diverse candidates within the program. Because coaching is job-embedded, coaches visit the candidates at their job sites and regularly interact with school district personnel to solicit program feedback.

-6			
Fieldwork/ Supervision	Monthly	Jaymi Abusham	Program Chair
Pomona Induction Council/	Quarterly	Jaymi Abusham	Program Chair
Advisory			
La Verne/ San Dimas	Annually	Jaymi Abusham	Program Chair
Chamber- Bonita Unified			
Education Law Association/	Annually	Jaymi Abusham	Program Chair
Professional Development			
Department of Teacher	Annually	Chris Braunstein	
Education Advisory Council		Israel Calderon, Teacher	
(Multiple and Single Subject)		Momi Garcia, Teacher	
		June Hayes, Teacher	
		Joanne Jenkins	
		Nancy Kelly, Superintendent	
		Johnny Reyes, Teacher	
		Gerardo Rosette, Teacher	
		Michelle Wavering, Principal	
		Sylvia Whitlock, Principal	
Mild to Moderate Disabilities			
Preliminary Credential			
Fieldwork/ Supervision	Monthly	Patricia Taylor	Program Chair

Kern Induction Collaborative/	Monthly	Jaymi Abusham	Program Chair
Advisory			
Pupil Personnel Services, School	Annually	Veronica Escoffery-Runnels	Program Chair
Psychology Advisory Council			

We continuously seek stakeholder input through various means. The program has traditionally employed an advisory council. However, this feedback method was not providing meaningful data to drive the continuous improvement that was sought. The advisory committee is being reenvisioned to include stakeholders that accurately represent the diverse candidates for both PPS programs. In addition, the work site of each preliminary candidate is visited by the program chairperson, providing a direct line for feedback from each employing district.

Standard 1.3a LFCE Faculty – Public School Participation

Faculty Member	Type of Public-School Participation
Abusham, Jaymi	Professional Development, Supervision
Allen, Jacquelyn (Jackie)	Supervision
Bechard, Amber	Professional Development, Supervision
Doltron Valorio	Consulting, Professional Development,
Beltran, Valerie	Supervision
Bracho, Christian	Professional Development
Collins, Mary	Supervision
Decker, Jessica	Professional Development, Strategic
Decker, Jessica	Planning, Supervision
Dieu, Kim	Supervision
Elderson, Kathrine (Kathy)	Professional Development, Supervision
Elliott, Niki	Professional Development
Escoffery-Runnels, Veronica	Supervision
Flemington, Anita	Advisory, Professional Development
George-Williams, Gyasmine	Supervision
Ibarra, Laura	Supervision
Lovelace, Everett	Supervision
Mac, Sylvia	Professional Development, Supervision
MacAuley, Monica	Supervision
Madhuri, Marga	Supervision
Marinoble, Rita	Supervision
Matamala, Shana	Advisory, Supervision
Mayer, Lanney	Advisory, Supervision
Mitchell, Kimberly	Supervision
Montes, Adonay	Professional Development, Supervision
Perry, David	Supervision
Saldana, Justiniano (Justin)	Advisory, Supervision
Schroeder, Laurel (Laurie)	Professional Development
Springer, Joy	Supervision
Stachowiak, Bettye	Advisory, Supervision
Stiler, Gary	Advisory, Supervision
Taylor, Patricia (Pat)	Professional Development
Trotter, Janet	Supervision
Walker, Nancy	Supervision
Woessner, Michael	Advisory, Supervision

Standard 1.3b University/District Fieldwork Agreement

University of La Verne LaFetra College of Education

Undergraduate Level Programs

Liberal Studies Child Development

Graduate Level Programs

Multiple Subject and Single Subject Credential Candidates
Multiple and Single Subjects Intern Credential Candidates
Educational Specialist: Mild/Moderate Preliminary Credential Candidates
Educational Specialist: Mild/Moderate Preliminary Intern Credential Candidates
School Counseling Credential Candidates
School Counseling Intern Credential Candidates
School Psychology Credential Candidates
School Psychology Intern Credential Candidates
Administrative Services Credential Candidates
Administrative Services Intern Credential Candidates

THIS AGREEMENT entered into this	with
	and between the University of La Verne through the
Provost of the University of La Verne on be	ehalf of the Board of Trustees hereinafter called the
University and, hereafter called the Distric	t, referred to in the collective as the Parties.

WITNESSETH

WHEREAS, the University is accredited by the California Commission on Teacher Credentialing (CCTC) and the National Council of Accreditation for Teacher Education (NCATE) as a credential granting institution and desires to provide fieldwork experiences through directed teaching, practicum experiences and/or fieldwork experiences to its students enrolled in the University's undergraduate programs: Liberal Studies and Child Development programs and graduate programs: Multiple and Single Subject Teacher Education program, Educational Specialist program, School Counseling program, School Psychology program, and Administrative Services program curricula; and

WHEREAS, District agrees to allow University's students to gain the necessary fieldwork, practicum, and teaching, counseling, psychology, and administrative services experiences by interacting with and observing, assessing/assessment of students and teachers, counselors, psychologists, and administrators and teaching classes and working with students at its schools; and

WHEREAS, the Parties agree to provide for the payment in money for multiple and single subject candidates and educational specialist candidates or in services for school counseling, school psychology, administrative services, and the liberal studies and child development undergraduate programs, for the services rendered by the District of an amount not to exceed the actual cost to

the District of the services rendered; and

WHEREAS, it has been determined between the Parties hereto that the payments for multiple and single subject candidates and educational specialist candidates be made to the District under this agreement do not exceed the actual cost of the District of the services rendered by the District and that there is an understanding that the University does not provide stipends to the District for the school counseling, school psychology, administrative services, and the liberal studies and child development programs;

NOW, THEREFORE, it is mutually agreed between the Parties hereto as follows:

1. The District shall provide experiences through multiple and single subject and educational specialist fieldwork and directed teaching, school counseling, school psychology, and administrative services practicum experiences and fieldwork, and fieldwork experiences in liberal studies, and fieldwork and supervised teaching experiences in child development in schools and classes of the District for students of the University qualified for such assignments and assigned by the University to multiple and single subject and educational specialist candidates fieldwork and directed teaching, school counseling, school psychology, and administrative services practicum experiences, and/or fieldwork, and field work in the liberal studies program, and fieldwork and supervised teaching in child development in schools or classes of the District, and under the direct supervision and instruction of such credentialed employees of the District, as the district and the University, through their duly authorized representatives, may agree upon.

Directed teaching for multiple and single subject credential candidates shall be deemed to include all supervised student teaching in the University's two supervised teaching courses,

Educational Specialist Level I: Mild/Moderate credential candidates complete a minimum of 40 hours in a general education classroom setting and a ten-week supervised teaching experience over a fifteen-week semester in SPED 409: Supervised teaching in the fall and spring semesters.

School Counseling and School Psychology programs require practicum experiences and fieldwork experiences that must be completed under the supervision of a credentialed District employee to meet the required number of practicum hours. Administrative Services program requires fieldwork experiences only.

At the undergraduate level, fieldwork experiences are required for the Liberal Studies program and the Child Development program.

The Child Development program also requires a supervised teaching experience in EDUC 454: Early Childhood Student Teaching.

Fieldwork experiences are completed as part of the curricula requirements in both the undergraduate level for the bachelor's degree requirements and the graduate level credential programs. These fieldwork experiences are hourly based and require the undergraduate candidates and graduate credential candidates to complete the requirements in appropriate districts and school classes.

Intern Programs

The University of La Verne College of Education and Organizational Leadership offers Internship Programs in Multiple and Single Subject Teaching, Educational Specialist Mild/Moderate Level I, School Counseling, School Psychology, and Administrative Services for qualified students. These internship programs provide a process whereby selected, qualified individuals may be employed as multiple and single subject teachers, education specialist teachers, counselors, psychologists, and school administrators in participating public schools and concurrently meet the University of La Verne's requirements in professional education. These internship requirements are consistent with the current multiple and single subject teaching, educational specialist teaching, counseling, psychology, and administrative services credential programs.

Under this contract, the District shall provide intern experiences for multiple and single subject credential program, educational specialist program, school counseling program, school psychology program, and the administrative services program.

Full explanation of the University's undergraduate and graduate programs can be found in: **Exhibit A**

Intern Programs Eligibility can be found in: Exhibit B

Intern Programs Agreement can be found in: Exhibit C

Prior to any University student entering a District or school-site to complete fieldwork, practicum, or supervised teaching, he/she must have TB clearance and be cleared by the state with either a Certificate of Clearance or other form of DOJ clearance.

The District may, in its sole discretion, refuse to accept for directed teaching, practicum, or fieldwork, any student of the University assigned in the district. Upon request of the District, the University shall terminate the directed teaching, practicum, or fieldwork assignment of any student of the University in the District.

Multiple and single subject and educational specialist and liberal studies and child development directed teaching and fieldwork students, and students completing practicum and fieldwork experiences in school counseling, school psychology, and administrative services programs as used herein and elsewhere in this agreement mean active participation in the duties and function of classroom teaching, school counseling, school psychology, and administrative services practicum, and fieldwork experiences under the direct supervision and instruction of employees of the District holding a valid credential, with a minimum of three years of exemplary experience as a classroom teacher, school counselor, school psychologist, or site administrator, issued by the California Commission on Teacher Credentialing.

2. In the multiple and single subject and educational specialist programs, the University will pay the District directly for the performance by the District of all services required to be performed by the District under this agreement. There is no payment provision for the University's fieldwork assignments that must be completed in the University's coursework or for the school counseling, school psychology, and administrative services programs or the undergraduate programs, liberal studies and child development.

The number of semester units of directed teaching or fieldwork to be provided for each student of the University assigned to directed teaching, practicum, or fieldwork under this agreement shall be determined by the University.

- 3. An assignment of a student of the University to directed teaching, practicum, or fieldwork in schools or classes of the District shall be at the discretion of the University. A student may be given more than one assignment by the University for placement in directed teaching, practicum or fieldwork experiences in such schools or classes. The assignment of a student of the University to directed teaching, practicum, or fieldwork in the District shall be deemed to be effective for the purposes of this Agreement as of the date the student presents to the proper authorities of the District the assignment letter or other document given him/her by the University effecting such assignments, but not earlier than the date of such assignments as shown on such letter or other document. In the event the assignment of a multiple subject, single subject, or educational specialist student of the University to directed teaching, practicum or fieldwork is terminated by the University or the District for any reason, the District shall receive payment on account of such student as though there had been no termination of the assignment, except that if such assignment is terminated before half the term of the assignment is completed, the District shall receive payment for an assignment for one-half services only. There is no payment for students in the school counseling, school psychology, administrative services, or liberal studies and child development programs.
- 4. Within a reasonable time following the close of each semester of the University the District shall submit an invoice, in duplicate, to the University for payment at the rate provided herein, for all students who participated in directed teaching in the multiple and single subject programs and the education specialist program provided by the District under and in accordance with this Agreement during said semester or term.

The District shall attach to the invoice a certificate, in duplicate, executed by a duly authorized representative of the District certifying that the District expended or became obligated to expend in providing such directed teaching an amount not less than the amount of the invoice.

2042 Multiple and Single Subject Credential Program Educational Specialist Credential Program

ED 468: Introductory Supervised Teaching - \$100.00 per student teaching assignment for each student in full-day introductory directed teaching.

ED 478 and SPED 409: Advanced Supervised Teaching - \$200.00 per student teaching assignment for each student in full-day directed teaching.

ED 467: Intern Teaching: Multiple and Single Subjects and SPED 459: Intern Teaching Educational Specialist school-site support providers receive a stipend of \$200 for each semester they have an intern.

Child Development: Liberal Studies: School Counseling: School Psychology: Administrative Services

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5. The term of the agreement shall commence on the ______ . This

agreement may be terminated by either District or University immediately for cause upon giving written notice to the other party. If not terminated, this contract will remain in effect until either the District or the University requests to alter the existing contract or write a new contract.

- 6. Notwithstanding anything herein contained to the contrary, this Agreement may be terminated and the provisions of this agreement may be altered, changed, or amended, by mutual written consent of both parties hereto.
- 7. Notwithstanding any other provisions of this agreement, the University shall not be obligated by this agreement to pay the District any amount in excess of a total of Two Hundred (\$200.00) for ED 478 and SPED 409 or One Hundred (\$100.00) per student for ED 468, or Two Hundred (\$200) per student for ED 467 and SPED 459.
- 8. Parties agree District is not responsible for maintaining workers' compensation coverage for students of the University.

INDEMNIFICATION: The parties hereto, and each of them, do hereby mutually agree to indemnify, defend, save and hold harmless each other, and their respective officers, agents, servants and employees, of and from any and all liability, claims, demands, debts, suits, actions and causes of action, including wrongful death and reasonable attorneys' fees for the defense thereof, arising out of or in any manner connected with the performance of any act or deed under or pursuant to the terms and provisions of this agreement by such indemnifying party, or its officers, agents, servants and employees, but only in proportion to and to the extent such liability, claims demands, debts, suits, actions, causes of action, or attorneys' fees are caused by or result from the negligent or intentional acts of omissions of either party.

UNIVERSITY shall carry and maintain at least \$1,000,000 per occurrence and \$3,000,000 in General Aggregate commercial general liability insurance and provide DISTRICT with an additional covered party endorsement naming the DISTRICT as an additional covered party. Copies of renewal notices during the term of this contract must be provided to the DISTRICT within thirty (30) days to keep the contract in force. If the UNIVERSITY changes insurance carriers, DISTRICT must be notified thirty (30) days prior to change.

	nt teacher shall not be deemed to be an officer, agent LA VERNE or
The following signature hereby indicates	s approval of this contract:
University of La Verne UNIVERSITY	DISTRICT
Ву	Ву
Dr. Jonathan Reed Provost	TITLE

CERTIFICATION

I, the duly appointed and acting Secretary to the Governing Board of the School District listed below, do hereby certify that the following is a true and exact copy of a portion of the Minutes of

the regular meeting of said Bo	oard held on	, 2018.
whereby the University may a single subject and educationa counseling and school psycho	carried that the attached contract assign students to the schools in that specialist internship, directed to blogy internship, practicum and/or rork be approved; and the Secretane.	ne School District for multiple and eaching and/or fieldwork, school fieldwork, and administrative
-	DISTRICT	
_	COUNTY	
	BY	
	TITLE	

EXHIBIT A

Program Descriptions

Fieldwork Experiences

The University of La Verne requires fieldwork experiences for students at both the undergraduate and graduate levels.

UNDERGRADUATE LEVEL PROGRAMS

Liberal Studies Program Child Development Program

Fieldwork Experiences

At the undergraduate level, the University seeks to place students in fieldwork experiences where each student can observe and interact with regularly certified or credentialed teachers.

These fieldwork experiences may or may not be observed by the University's instructors and may involve observations and small group instruction with limited whole class involvement.

These fieldwork experiences are totally different from the fieldwork experiences required for the graduate programs. These experiences are not graduate level supervised teaching assignments and undergraduate students do not have to meet the same requirements as the graduate students.

Each undergraduate student must hold a State of California Certificate of Clearance (Liberal Studies) or State of California Department of Justice Bureau of Criminal Information and Analysis (Child Development Program) allowing him/her to engage with children in a public or private school setting and a verification of negative TB screening.

Each undergraduate candidate will be issued a letter of introduction listing the requirements of the fieldwork experience to be presented to the school-site and/or the District to request fieldwork placement.

These undergraduate experiences are designated as "Field Study Candidates."

At the undergraduate level, the University seeks to place two classifications of field- work students: 1) Field Study Candidates and 2) Undergraduate Student Teaching Candidates.

Field Study Candidates

Field Study Candidates can observe and interact with regularly certified or credentialed teachers. At this level, students may or may not be supervised by the University's instructors and the experience may involve observations and small group instruction with limited whole class involvement.

Undergraduate Student Teaching Candidates

Undergraduate Student Teaching is a requirement of the Child Development Program. Requirements for this program are completely different from the supervised teaching assignments that must be completed at the graduate and credential level. At this level, students are supervised by the University on a weekly basis. The University works solely with the cooperating school or school district to request placement with a certified or credentialed school-site supervisor for each supervised student teacher.

GRADUATE LEVEL PROGRAMS

Teacher Education: Multiple and Single Subject Credential Program
Educational Specialist Credential Program
School Counseling Credential Program
School Psychology Credential Program
School Administration Credentials Program
Level I Administrative Credential Program
Level II Administrative Credential Program

Graduate level students are placed in participating districts and schools for the purpose of meeting individual course work requirements for field experiences relating to the individual course or for supervised teaching or practicum experiences.

Supervised teaching is a requirement of the Teacher Education and Educational Specialist Credential programs.

Practicum and fieldwork experiences are requirements of the School Counseling and School Psychology programs.

The Administrative Credential program requires fieldwork experiences only.

TEACHER EDUCATION: MULTIPLE AND SINGLE SUBJECT CREDENTIAL PROGRAMS

Fieldwork Requirements

Teacher education programs require fieldwork experiences in classrooms that are not supervised by the University, but are approved by the course instructor, and the placements must be approved by the individual school-sites and districts.

Each individual candidate will arrange cooperatively with the school-site administrator and/or the district for his/her own fieldwork placement and will present a letter of introduction from the course instructor, in which the fieldwork experience is required, outlining the requirements for the fieldwork assignment.

Each candidate seeking a fieldwork placement holds a Certificate of Clearance and a clear TB verification, has passed, or is completing, the University's writing requirement, and has passed or is completing the CBEST and CSET requirements.

Supervised Teaching

Teacher Education supervised teaching assignments are set up by the University with the cooperating partner districts and are supervised by the University's supervisors on a weekly schedule.

The University works solely with the cooperating partner school districts to request placements for supervised teaching. Candidates are never permitted to seek to placement for themselves.

Placement requests for multiple subject candidates are any two assignments either K-2: 3-5: or 6-8 core middle school.

Placement requirements for single subject candidates are grades 7-12 in the credential area. Students may be placed in a middle school/junior high school assignment for one of the supervised teaching assignments or they can complete the two assignments in a comprehensive high school.

ED 468: Introductory Supervised Teaching: five-week supervised teaching experience.

ED 478: Advanced Supervised Teaching: ten-week supervised teaching experience.

Either the District or the University may remove the supervised teaching candidate for unsatisfactory performance.

Intern Teaching: Multiple and Single Subject

Intern teacher candidates have been accepted into the University of La Verne's Intern Program having successfully completed the pre-requisite requirements.

Completed: ED 460: Diversity, Interaction, and the Learning Process

ED 470: Theories and methods of Education for Linguistically Diverse Students

Passed: CBEST: CSET or subject matter competency: University's writing requirement

Verified: Certificate of Clearance: TB clearance: U.S. Constitution

The maximum amount of time for a candidate to remain as an intern is two years.

University of La Verne's interns are supervised on a weekly basis by the University supervisor and by a qualified District employee until the intern has completed all of the state and University's credential requirements. The school-site support provider must be teaching at the same school-site within the same subject area as the intern, and must hold the appropriate credential, has taught in the subject area for a minimum of three years, is EL proficient, and would be an exemplary teacher who can successfully mentor and monitor the supervised teacher.

Either the District or the University may remove the intern candidate for unsatisfactory performance.

EDUCATION SPECIALIST CREDENTIAL PROGRAM

Fieldwork Requirements

Education Specialist Credential program requires fieldwork experiences in appropriate special education classrooms, or mainstreamed classrooms, or included classrooms that are not supervised by the university, but are approved by the course instructor and the placements must be approved by the individual school-sites and districts.

Each individual candidate will arrange cooperatively with the school-site administrator and/or the District for his/her own fieldwork placement and will present a letter of introduction from the course

instructor, in which the fieldwork experience is required, outlining the requirements for the fieldwork assignment.

Each candidate seeking a fieldwork placement holds a Certificate of Clearance and a clear TB verification, has passed, or is completing, the University's writing requirement, and has passed or is completing the CBEST and CSET requirements.

Supervised Teaching

Education Specialist supervised teaching assignments are set up by the university with the cooperating partner districts and are supervised by the university's supervisors every two weeks. The university works solely with the cooperating partner school Districts to request placements for supervised teaching. Candidates are never permitted to seek to place themselves.

Placement assignment requests are for RSP, SDC classrooms, an included classroom, or a mainstream classroom.

SPED 409: Education specialist Mild-Moderate Supervised Teaching: ten-week supervised teaching experience.

Either the District or the University may remove the supervised teaching candidate for unsatisfactory performance.

Intern Teaching: Education Specialist Credential Program

Intern special education teacher candidates have been accepted into the University of La Verne's Intern Program having successfully completed the pre-requisite requirements.

The maximum amount of time for a candidate to remain as an intern is two years.

University of La Verne's educational specialist interns are supervised on a bi-weekly basis until they have completed all of the state and university's credential requirements.

Either the District or the University may remove the intern candidate for unsatisfactory performance.

PRACTICUM REQUIREMENTS

SCHOOL COUNSELING CREDENTIAL PROGRAM

School Counseling unsupervised fieldwork assignments and supervised practicum assignments are arranged by the University with the cooperating Districts. Supervised practicum assignments are supervised by the University on a regularly scheduled calendar.

All School Counseling candidates hold a Certificate of Clearance and a clear TB verification.

Graduate Level School Counselor Trainee

Graduate Level School Counselor Trainees are University recommended master's degree candidates who have been approved to engage in unpaid educational observation or service for the purpose of gaining professional experience under the supervision of an appropriately trained or credentialed professional of the district. Arrangements for this experience will be made

cooperatively between the counselor trainee and the principal of the participating school.

School Counseling Fieldwork Candidate

School Counseling Fieldwork candidates are University recommended master's degree candidates who have been approved to engage in unpaid counseling experiences under the supervision of a fully credentialed school counselor from the district and a University supervisor. Assignment of a University candidate to placement in a district school shall be at the discretion of the University working cooperatively with the District. The school-site supervisor and the school counseling fieldwork candidate will decide on the number of hours to be completed at the site in fulfillment of the requirements of the California Commission on Teacher Credentialing and the American School Counselor Association standards. This information will be noted in writing prior to beginning the fieldwork experience. The University reserves the right to issue or deny the PPS credential at the end of the fieldwork experience. Either the District or the University may remove the school counseling candidate for unsatisfactory performance.

School Counseling Intern

School counseling interns are University recommended master's degree candidates who possess a Pupil Personnel Service (PPS) Internship Credential. School counseling interns have been approved to engage in paid counseling services under the supervision of a fully credentialed school counselor from the district and a university supervisor. The district supervisor and the school counseling fieldwork candidate will decide on the number of hours to be completed at the site in fulfillment of the requirements of the California Commission on Teacher Credentialing. This information will be noted in writing prior to beginning the internship. The University reserves the right to issue or deny the PPS credential at the end of the internship experience. Either the District or the University may remove the school counseling intern for unsatisfactory performance.

SCHOOL PSYCHOLOGY CREDENTIAL PROGRAM

School Psychology Practicum Trainees

School Psychology Practicum Trainees are candidates recommended by the University possessing a Certificate of Clearance or other appropriate certificate who have been approved to participate in unpaid school psychology experiences that occur prior to the field experience. These experiences are conducted in laboratory field-based settings under the supervision of a credentialed school psychologist, with three years full-time experience, and a University supervisor. The District supervisor or the on-site supervisor and the school psychology practicum trainee will decide how the 450 prescribed clock hours (spread over two years) will be accomplished in fulfillment of the National Association of School Psychology domains, to be completed at the site. These hours are prescribed by the School Psychology curriculum: the district supervisor is not necessarily involved. This information will be noted in writing, in the Planning Document, prior to beginning the practicum experience. Either the district or the university may remove the school psychology practicum trainee for unsatisfactory performance.

School Psychology Fieldwork Candidates

School Psychology Fieldwork Candidates are candidates recommended by the University possessing a Certificate of Clearance or other appropriate certificate who have been approved to engage in unpaid school psychology experiences under supervision of a credentialed school psychologist, with three years full-time experience, and a University supervisor. An assignment of a candidate of the University to a placement in schools of the District shall be at the discretion of

the University, working cooperatively with the District. The District supervisor and the school psychology candidate will decide how the 1,200 fieldwork hours will be accomplished in fulfillment of the National Association of School Psychology domains to be completed at the site. This information will be noted in writing, in the Planning Document, prior to beginning the fieldwork experience. The University reserves the right to issue or deny the Pupil Personnel Service Credential at the end of the fieldwork experience, based on passing the PRAXIS at the University of La Verne required level. Either the District or the University may remove the school psychology candidate for unsatisfactory performance.

School Psychology Interns

School Psychology Interns are candidates recommended by the University, possessing a Certificate of Clearance and an Intern Credential, who have been approved to engage in paid school psychology services under the supervision of a credentialed school psychologist, with three years full-time experience, and a University supervisor. The district supervisor and the school psychology candidate will decide how the 1,200 fieldwork hours will be accomplished, in fulfillment of the National Association of School Psychology domains, to be completed at the site. This information will be noted in writing, in the Planning Document, prior to beginning the fieldwork experience. The University reserves the right to issue or deny the Pupil Personnel Service Credential at the end of the internship experience. Either the District or the University may remove the school psychology intern for unsatisfactory performance.

ADMINISTRATIVE SERVICES CREDENTIAL PROGRAM

Administrative Services Credentials

The Administrative Services Preliminary and Professional Credential Programs require fieldwork experiences supervised by the University staff at the beginning of the placement. All administrative services placements must be approved by the individual school-sites and Districts prior to starting the program.

Administrative Fieldwork Candidates

Administrative Fieldwork Candidates are candidates recommended by the University, who possess appropriate certification, and have been approved to engage in unpaid administrative services under the supervision of a fully credentialed administrative employee of the district. An assignment of a candidate of the University to a placement in schools of the District shall be at the discretion of the University, working cooperatively with the District. Either the District or the University may remove the administrative fieldwork candidate for unsatisfactory performance.

Administrative Interns

Administrative Interns are candidates recommended by the University, possess an Intern Credential issued by the California Teacher Credentialing Commission, who have been approved to engage in paid administrative duties under the supervision of a fully credentialed employee of the District, and a University supervisor. The University reserves the right to issue or deny the Preliminary Administrative Credential upon completion of the University program. Either the District or the University may remove the administrative Intern for unsatisfactory performance.

Professional Administrative Fieldwork Candidates

Professional Fieldwork Candidates are candidates who hold a valid Preliminary Administrative Credential, have been hired by a District for a full time, paid administrative position, and are under the supervision of a fully credentialed administrative employee of the District and a University supervisor. Recommendation for the Professional Credential shall be at the discretion of the University, working cooperatively with the District.

EXHIBIT B

Intern Credential Program Eligibility

These programs permit the students to become eligible for the intern credential if the student has:

Multiple and Single Subject Intern Eligibility

- 1. Bachelor's degree
- 2. Admitted into program and completed the program's prerequisite course requirements
- 3. Certificate of Clearance
- 4. TB Clearance
- 5. Subject matter competence: CSET
- 6. Passed CBEST
- 7. Been offered employment as a classroom teacher in the credential subject area.
- 8. U.S. Constitution
- 9. Speech

Internship must be completed within two years.

Interns are observed by the University weekly.

Education Specialist Intern Eligibility

- 1. Bachelor's degree
- 2. Admitted into program and completed program's prerequisite course requirements
- 3. Certificate of Clearance
- 4. TB Clearance
- 5. Subject matter competence: CSET
- 6. Passed CBEST
- 7. Been offered employment as an educational specialist-mild-moderate teacher
- 8. Complete previous experience in a special education classroom.

Internship must be completed within two years.

Interns are observed by the University bi-weekly.

School Counseling Intern Eligibility

- 1. Bachelor's degree
- 2. Admitted into program and completed program's prerequisite course requirements
- Certificate of Clearance

- 4. TB Clearance
- 5. Passed CBEST
- 6. Letters of recommendation
- 7. Personal statement
- 8. Been offered employment as a school counselor

Internship must be completed within two years.

Interns are supervised by the University.

School Psychology Intern Eligibility

- 1. Bachelor's degree
- 2. Admitted into program and completed program's prerequisite course requirements
- 3. Certificate of Clearance
- 4. TB Clearance
- 5. Passed CBEST
- 6. Letters of recommendation
- 7. Personal statement
- 8. Been offered employment as a school psychologist

Internship must be completed within two years.

Interns are supervised by the University.

Administrative Services Intern Eligibility

- 1. Preliminary or clear teaching credential or other appropriate credential
- 2. Admitted into program and completed program's prerequisite course requirements
- 3. Minimum three years teaching or other appropriate experience
- 4. Letters of recommendation
- 5. Personal statement
- 6. Been offered employment as a school administrator

Internship must be completed within two years.

Interns are supervised by the University.

EXHIBIT C

INTERNSHIP PROGRAMS AGREEMENT

RESPONSIBILITIES OF PARTICIPATING PUBLIC SCHOOL DISTRICTS

The participating public school district has the following responsibilities:

- 1. To assist in the screening of interns;
- 2. To screen and employ qualified interns;
- 3. To determine the salary of each intern in accordance with district policies;
- 4. To identify and assign an individual who holds a valid California teaching credential to provide on-site supervision of the internship teacher, counselor, psychologist, administrative services candidate throughout the internship experience
- To assume appropriate responsibilities for preparing the intern for full credentialing, including advising, supervising, evaluating and recommending the intern for the credential.
- 6. District shall assign each intern a site supervisor who, along with the University, shall supervise the intern on a regular basis.

EVALUATION

The Multiple and Single Subject Teacher Internship Program, Special Education Level I - Mild/Moderate Internship Program, School Counseling Intern Program, School Psychology Intern Program, and the Administrative Services Intern Program Evaluation Plan will be conducted by the individual Departments of the College of Education and Organizational Leadership of the University in cooperation with approved participating public school districts. The evaluation plan will include the following components:

- 1. evaluation of candidates prior to admission to the program;
- 2. continuing evaluation during the period of internship counseling;
- 3. final evaluation prior to recommendation to CCTC;
- 4. follow-up of graduates; and
- 5. evaluation of the program.

Standard 1.6 LaFetra College of Education Tenure and Promotion Document

University of La Verne

LaFetra College of Education

Tenure and Promotion Document

DRAFT January 2019

LaFetra College of Education Tenure & Promotion Document

Table of Contents

- 1) Introduction
- 2) Annual Growth Plan Process
 - a) Peer Observation Process
- 3) Faculty Mentoring
 - a) Portfolio Organization Checklist
- 4) Evidence
 - a) Introduction
 - b) Teaching Guidelines
 - c) Scholarly Activity Guidelines
 - d) Service Activity Guidelines
- 5) Tenure & Promotion Decision Making
 - a) Timelines
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 - c) Voting Process
- 6) Appendix A: Voting Documents
 - a) Ballots
- 7) Appendix B: Annual Growth Plan Documents
 - a) Growth Plan Summary
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- 8) Appendix C: College Tenure & Promotion Committee
 - a) Composition
 - b) Terms & Term Limits
 - c) Responsibilities

Introduction

This document provides guidelines and definitions for the processes of tenure and promotion, within the La Fetra College of Education at the University of La Verne. These guidelines apply to faculty with tenure-track appointments who are working to document their achievements for purposes of seeking tenure and/or promotion. Following these guidelines **may** lead to a successful application for tenure and/or promotion.

Faculty working toward tenure and/or promotion should be in regular contact with the Dean and the LaFetra College of Education Tenure and Promotion Committee for mentoring and support. It is the responsibility of each faculty member to familiarize themselves with the guidelines presented in this document, along with the supporting materials referenced herein. **These guidelines do not represent definitive criteria for tenure, nor are the guidelines exhaustive**. Individual faculty members will make their own case for excellence in each area.

Faculty members are encouraged to use their portfolio to develop a comprehensive narrative describing how they integrate the missions of the University, the LaFetra College of Education, and their individual programs into their role as a faculty member.

The guidelines presented in this document were developed based on the most recent version of the Faculty Handbook. These documents provide guidance regarding tenure and promotion processes, as well as a broad definition of scholarship based on a unified framework shared across the University of La Verne.

Annual Growth Plan Process

Purposes and Responsibility

The Annual Growth Plan Process (AGP) is intended to guide faculty professional development. The AGP serves as a means to support faculty members in improving their performance through a structured, deliberate process which allows them to reflect on past performance while planning for future growth opportunities and timely completion of their goals.

The AGP is primarily a <u>formative evaluation</u> which provides a foundation and link to the tenure and promotion process which is a <u>summative evaluation</u>. Together, they provide faculty with a vehicle to assess, purposefully plan, execute, and progress toward professional advancement.

Primary responsibility for performance evaluation rests with the individual faculty member who is responsible for assessing their own growth needs.

The Annual Growth Plan (AGP) is intended to serve four purposes.

1. First, <u>for all non-tenured faculty</u>, results from AGP are to provide information that can be used to make decisions concerning retention, non-retention and reclassification to

- tenure track.
- 2. Second, <u>for all assistant or associate tenure track or tenured associate professors</u>, results from AGP are intended to provide feedback as to their progress toward tenure, promotion, or both.
- 3. Third, <u>for full professors</u>, results of AGP are intended to provide information to assist them in their efforts to continually improve their job performance.
- 4. Fourth, <u>for all faculty</u>, the AGP is intended to provide supporting documentation for faculty requests for professional development opportunities and funding for travel.

The AGP will support faculty in developing their plans for academic and professional growth Additionally, it provides the platform for faculty to establish their professional development goals and request the necessary funding to access those opportunities. The AGP must be completed by all faculty requesting travel funds.

The AGP provides information for a comparison of each faculty member's annual individual goals within the framework of the general performance criteria required for all tenure track University of La Verne faculty (i.e., teaching, scholarly activity, and service). Therefore, faculty evaluation in the LaFetra College of Education at the University of La Verne is essentially criterion-referenced.

Procedures for the Annual Growth Plan (AGP)

The procedures used during AGP are a series of discrete steps designed to guide faculty professional development and ensure they are progressing toward the timely accomplishment of goals. The format for completing the AGP is an online process.

Direction and information to complete this process are noted below.

At the beginning of the academic year, each faculty member must set professional goals related to teaching, scholarship, and service. Junior faculty in their first two years are encouraged to focus their efforts primarily on teaching and research, although goals should be written for all areas.

To access the AGP form, each faculty member should contact their respective program chair to receive the document with the necessary links to begin the form or use links #1 and #2 below to access the needed documents. Once the form is completed, faculty will receive their plan as an email. This email should then be forwarded to the appropriate Program Chair and the Dean's Office (LFCE Dean@laverne.edu) on or before September 30.

At the end of the fall semester, faculty should review progress toward accomplishing the goals. If concerned that progress is not commensurate with expectations outlined in the Faculty Handbook, a meeting should be scheduled with the program chair on or before **February 28**.

Near the end of the academic year, the Reflection and Report for Annual Growth Plan (see links #3 and #4 below) should be completed. Once completed, faculty will receive their plan as an

email attachment. This email should then be forwarded to the appropriate Program Chair and the Dean's office (LFCE Dean@laverne.edu) no later than **April 30.**

A meeting between the faculty member and his or her Program Chair should be scheduled to review the reflection/report and discuss feedback related to the faculty member's goals. This meeting should be held by **May 31.**

Links to each of the AGP forms are as follows:

- 1. https://goo.gl/forms/XKBGWnMA1bnk9cKD3
- https://drive.google.com/open?id=1K_SuUVZRptJdb4yZk81kL-NOSggBHj1R
- 3. https://goo.gl/forms/UkokCYHN20xDXFti1
- 4. https://drive.google.com/file/d/1INoTSqfmo2c3ga43jt3qd6lzLvLPoDCS/view?usp=sharing

Throughout the year, faculty should collect items that will serve as evidence of their accomplishments and add them to the portfolio.

Peer Observation Process

While student course evaluations can be used to identify patterns related to teaching effectiveness, the LaFetra College of Education advocates for the importance of multiple data points. To that end, faculty members who are developing their binders are strongly encouraged to invite colleagues to observe them in order to provide additional evidence of high quality teaching.

Suggested forms for this process are in the appendix.

Faculty Mentoring

The LaFetra College of Education provides opportunities for faculty mentoring across the continuum of faculty development. There are three general phases of mentoring opportunities for faculty:

- 1. Hiring through Third Year Review
- 2. Third Year Review through Promotion to Associate & Tenure
- 3. Promotion to Associate & Tenure through Promotion to Full Professor

Mentoring in each phase will follow according to the following priorities:

Hiring - Third Year Review

New Tenure-Track faculty will be mentored by the Program Chair, Associate Dean, and the LFCE Tenure and Promotion Committee. Mentoring from the Program Chair and Associate Dean (as needed) will address the Annual Growth Plan Review and Tenure and Promotion Process.

Mentoring from the Tenure and Promotion Committee will address guidance related to the portfolio and review process. Any concerns should be immediately addressed.

General Topics of Interest

The following list helps to guide the new tenure-track faculty member conversations and discovery of the tenure process and expectations. These topics are not intended to be used as a checklist. Professors new to LFCE and the University of La Verne will arrive with various levels of experience with and in the professoriate. Some of these topics may not apply to all professors in the LFCE tenure-track process.

- 1. Tenure and promotion process and timelines
- 2. Developing a strong portfolio
- 3. Professional networking
- 4. Guidance and coaching for scholarship, service, and/or teaching
- 5. Learning the ULV Employee Handbook and Faculty Handbook

Third Year Review - Promotion to Associate/Tenure

To be developed

<u>Promotion to Associate/Tenure - Promotion to Full Professor</u>

The new associate professor with tenure enters into a new phase of professional development and career progression. The rank of full professor is a professional accomplishment that highlights the associate professor's continued contributions to the craft of teaching/advising, scholarship, and service. The associate professor can seek mentoring opportunities from LFCE full professors, other ULV full professors, the LFCE Dean, and the LFCE Associate Dean for Faculty Engagement. The Program Chair is another resource for the associate professor.

General Topics of Interest

The following list helps to guide the experienced tenure-track faculty member through a process of preparing for promotion. These topics are not intended to be used as a checklist. Faculty will have various levels of experience with and in the professoriate. Some of these topics may not apply to all professors in the LFCE tenure-track process.

- 1. Promotion process and timelines
- 2. Continuing professional growth
- 3. Understanding the role of full professorship
- 4. Guidance and coaching for scholarship, service, and/or teaching

Portfolio Organization

It is the responsibility of each faculty member to familiarize themselves with the guidelines presented in this document, along with the supporting materials referenced herein. **These guidelines do not represent definitive criteria for tenure, nor are the guidelines exhaustive**. Individual faculty members will make their own case for excellence in each area.

The guide below can be utilized as a tool for organizing the portfolio.

Faculty Member's Name	
Program	
Program Chair	
Academic Year of Review	
T&P Purpose	() Third Year Review () Tenure & Promotion to Associate Professor () Promotion to Full Professor

Documentation Included	Item to Include
	Curriculum Vitae
	THIRD YEAR REVIEW
	Annual Growth Plan and Reflection (Year 1 and 2)
	Annual Evaluation Report from Program Chairperson
	Other: Documents from Provost or Dean outlining exceptions (i.e. extending probation, years of credit toward tenure and/or promotion, rank)
1	FENURE AND/OR PROMOTION TO ASSOCIATE PROFESSOR
	Annual Growth Plan and Reflection (all years)
	Annual Evaluation Report from Program Chairperson
	Third Year Review Evaluation Letter (Year 3) from Provost

^{*}This inventory and checklist is meant to facilitate the faculty member process of collecting evidence and organizing it for their binder. Checking the boxes means the item has been included in the binder for the evaluation of the LFCE Tenure & Promotion Committee, LFCE Faculty, LFCE Dean, and the university-wide committee.

Other: Documents from Provost or Dean outlining exceptions (i.e. extending probation, years of credit toward tenure and/or promotion, rank)
PROMOTION TO FULL PROFESSOR
Annual Growth Plan and Reflection (all years post-tenure)
Annual Evaluation Reports from Program Chairperson (post-tenure)
Tenure & Promotion to Associate Professor Evaluation Letter from Provost
Other: Previous letters from Program Chairperson, Dean, and/or Provost; OR other supporting materials

ATTENTION:

For the following, you will include tabs in the portfolio to designate sections for: (1) Teaching, (2) Scholarly Activity, and (3) Service. Within sections create sub-sections designated for specific examples and evidence for each area.

EVIDENCE OF ACHIEVEMENTS IN TEACHING EFFECTIVENESS

	An introduction to the section consisting of a (2-4 page) narrative synthesizing your teaching philosophy, evaluations, reflection, advising load, approach to advising, and future goals related to this area.
	A matrix summary of course evaluation data since faculty appointment or last promotion, comparing your scores to the overall university scores.
	All course evaluation documents and classroom observations since faculty appointment or last promotion.
	Any course development and/or revision documentation, which may include sample course syllabi, pedagogy grant proposals, online course development, undergraduate/graduate program development, etc.
	Evidence of student advising, senior projects/theses/dissertation, and other advising activities
	Other: Evidence of teaching effectiveness beyond the classroom (e.g., student awards or internships, teaching excellence awards, student recruitment activity, etc.)
EVIDE	NCE OF ACHIEVEMENTS IN SCHOLARLY AND CREATIVE ACTIVITY

 An introduction to the section consisting of a (2 page) narrative synthesizing your scholarly agenda, productivity, and future goals related to this area.
A summarized list of scholarly work included since faculty appointment or last promotion.
For each co-authored piece, include a brief statement describing your specific role in authorship.
Selected copies of published work in the following order: books, monographs, journal articles (<i>refereed articles marked with an asterisk</i>), refereed proceedings, book chapters, other papers.
Selected manuscripts (book-length or articles) accepted for publication, including works in press as well as works accepted for publication; provide letters from publisher(s) where appropriate.
Selected published reviews of candidate's scholarly/creative activity.
Copies of funded grants and contracts , including evidence of grant or contract award letters with dollar amounts and dates.
Selected major works in progress but not yet accepted for publication; identify anticipated date of completion, publisher(s), or date of public release.
Other: Evidence of scholarship/creative activity (e.g., listing of international, national, regional and local scholarly presentations, other publications, editorial work, published courseware, citations, technical reports, etc.)
EVIDENCE OF ACHIEVEMENTS IN SERVICE
An introduction to the section consisting of a (2 page) narrative synthesizing your service philosophy, accomplishments, and future goals related to this area.
A summarized list of service to the Program, College, and University; list committee memberships, administrative roles, and other contributions.
A summarized list of service to the profession/academic discipline; describe activities that strengthen the profession, including leadership in professional organizations.

A summarized list of service to the community/public; document public involvement that is related to expertise, including speeches, expert advice to community organizations, donations of creative or scholarly efforts to public organizations, and consultations.
Other: Evidence of service activity

Faculty and Program Chairs should review this document very closely as they prepare and organize submission of the portfolio for review by the LFCE tenured faculty, the LFCE Tenure & Promotion Committee, LFCE Dean, and university-wide Tenure and Promotion Committee.

Evidence Introduction

Certain evidence must be provided by faculty members and specific judgments must be rendered by Tenure and Promotion committee members and Program Chairpersons. The guidelines below will be used to render any and all recommendations made by the committee in a fair and impartial manner.

Faculty members <u>must</u> relate the evidence they present to one or more of their goals. A clear, concise statement by faculty members linking the evidence to the goal statements is <u>required</u>. The evidence presented should be in accordance with the types of evidence suggested in this document.

All evidence submitted by a faculty member <u>must</u> fit into a single three-inch three-ring binder. Supplementary material that cannot be fitted into the binder (e.g., books, articles, grant proposals) <u>is not</u> to be submitted. If such material is needed, the faculty member may be asked to provide it at a later time.

Teaching Guidelines

LaFetra College of Education Teaching Requirements

In the La Fetra College of Education, teaching refers to all forms of university-level instructional activities on and off campus, including teaching assigned courses, conducting doctoral and peer seminars, engaging in course and program development, and training educators and community groups. Further, clinical teaching and supervision are recognized and valued for contributing to effective instruction. Instructional activities also include academic advising, grants and awards that enhance teaching, directing and/or membership on doctoral research committees, and the development and implementation of course materials.

Evaluations by students will be examined to determine the degree to which students perceive faculty effectiveness in instruction. LFCE acknowledges that student evaluations may help identify patterns related to teaching effectiveness. However, assessment of teaching effectiveness must include

multiple data points and multiple perspectives. It requires a deliberate consideration of all factors involved including supportive remediation. Additional evidence may include peer observations and supplemental documentation

A summary of assessment of all teaching at University of La Verne prior to the awarding of tenure or since the last promotion will be prepared and placed by the candidate in the file. The summary assessment of teaching is based on the required sources (student evaluations of courses taught prior to tenure or since the last promotion, peer evaluations prior to tenure or since the last promotion, and on other reliable sources (e.g., annual evaluations by the Program Chair).

Other instructional activities and products include the following:

- Chairing and/or serving on master's thesis and/or doctoral committees
- Conducting seminars for academic or professional associations
- Developing and teaching courses, workshops, in-services, and seminars
- Developing and/or revising new courses or programs
- Developing course materials
- Preparing instructional materials in print or for computer-based instruction
- Providing instruction that leads to the receipt of teaching awards
- Receiving faculty development grants to support teaching innovations
- Receiving leadership roles in teaching-related activities of professional associations
- Receiving visiting teaching appointments and lectureships at post-secondary institutions
- Serving as a faculty and/or student mentor
- Advising Part-Time Faculty
- Student Advising

Student Advising

Student advising is assigned to faculty members by program chairs. Faculty members are expected to be available for office hours and other appropriate times in order to provide personal assistance to students. In the event that the faculty member is assigned to advise students of major and/or general education requirements, the faculty member is expected to carry an advising load commensurate with the program needs.

Definition of Teaching Rating

Effective Teaching is determined by two evaluative measures: the standardized student course evaluation scale, or other measures as determined by faculty and approved by the Dean, and faculty review of other instructional activities as listed above. On the 4-point standardized student evaluation scale (1=poor; 4=excellent), candidates must receive a majority of ratings at 3.1 or higher during the past three years. Other instructional activities documented in the candidate's T&P file (e.g., peer reviews, sample course materials, etc.) must receive an evaluation of effective or higher

by members of the Tenure and Promotion committee.

Scholarly Activity Guidelines

LaFetra College of Education Scholarship Requirements

Faculty members are responsible to establish and maintain a consistent and engaged scholarship agenda delineating how their research and scholarly activities contribute to the growth and advancement of their discipline. The nature and direction of their scholarly work/activities must reflect clear objectives and evidence of how their scholarship contributes to the larger community, professional society, or organization. Faculty members are expected to sustain a grounded and consistent record of publications in peer-reviewed journals, texts, or book chapters. The record of their research must reflect participation in quality publications, particularly peer-reviewed journals in their field. High impact journals are heavily considered in the tenure and promotion decision process.

Scholarly activity should follow a continuum of development across the faculty career trajectory, moving from emerging research interests to a fully developed and grounded research agenda. At each stage of the faculty career, there are specific expectations for scholarly production related to the quantity and quality of work produced. Please note that there are also specific expectations related to teaching and service, which are described in other sections of this document.

Third Year Review

A faculty member is expected to show evidence of progress toward tenure in the form of at least **one** publication of sufficient quality during the most recent three-year period. This publication must be from Category A (described below). Faculty at this stage are also strongly encouraged to have made progress toward additional publications for tenure.

Promotion to Associate Professor & Tenure

For promotion to associate professor and tenure, a faculty member is expected to show evidence of continuous scholarly activity in the form of at least **two** publications of sufficient quality during the most recent six-year period. At least one of these publications must be from Category A, with the second being from Category A or B.

Full Professor

For promotion to full professor, a faculty member is expected to show evidence of continuous scholarly activity and in the form of at least two (2) publications of sufficient quality during the most recent six-year period. At least one of these publications must be from Category A, with the second being from Category A or B.

Categories of Acceptable Scholarly Activity

Acceptable scholarly activity spans several categories. Faculty are encouraged to engage in a range of scholarly work across all categories. In addition, the LaFetra College of Education recognizes the benefits of collaborative research among faculty and between faculty and students. In all cases

where collaborative research has occurred, faculty are required to document the roles of the various collaborators and outline their individual contributions to the work.

Category A: Scholarly Contributions Books, Journal Articles, and Book Chapters

Publications in this category have been submitted to a peer review process, and evidence of this process has been included by the faculty member. This category includes journal articles, books, book chapters, or other peer-reviewed work in scholarly publications. Publications from refereed journals are considered in higher regard than other kinds of publications; however, this category also includes articles in practitioner or professional publications.

Category B: Practitioner & Community Engaged Scholarship

Publications in this category includes grant proposals (state, federal, or private foundation grants), program assessment and review activities related to state and national accreditation, and community engaged scholarship or participatory action research. Community engaged scholarship refers to efforts conducted as part of a mutually beneficial relationship between the faculty and members of the community, with enhancement of the shared community as the goal. Contributions in this category allow for application of faculty expertise, enhance the reputation of the LaFetra College of Education, and benefit the local communities served.

Category C: Papers & Presentations

Participation in national, professional organizations and conferences presents an important opportunity to engage faculty in refining their research agenda, sharing it with others, and furthering the reputation of the LaFetra College of Education. Refereed paper presentations, whether published or unpublished, serve as evidence of a cohesive scholarly agenda, but do not carry the same weight as peer-reviewed publications in scholarly journals. Participation in such conferences should be clearly tied to the faculty member's annual goals and pre-approved by the Dean's office.

Other activities not included here may be considered under the category of service. For more information, please reference the service chapter of the LaFetra College of Education Tenure & Promotion Document.

Faculty are encouraged to clearly describe their scholarly activity and their interpretation of how it has contributed to the discovery, integration, application, and teaching of knowledge.

Support for Faculty Engaging in Scholarly Activity

Faculty in the LaFetra College of Education are supported through the development of a fully developed and grounded research agenda in several ways. Mentoring is provided at each stage of the faculty development process through the Dean's Office, the LaFetra College of Education Tenure & Promotion Committee, and individual faculty mentors. This mentoring is differentiated for pretenured faculty seeking tenure and post-tenure faculty seeking full professorship.

Service Activity Guidelines

LaFetra College of Education Service Requirements Definition of

Service

Faculty in the La Fetra College of Education recognize the responsibility to provide service to the University (including the College and Programs) and the profession. As an academic unit within the University, faculty members participate in a broad range of intellectual and governance activities on campus. In addition, faculty members extend their expertise to service activities that support their profession and professional development.

Categories of Service

- Assuming leadership roles of professional organizations; including local, state, regional, national, and international; excluding editorship and scholarly editorial review boards which are defined as scholarship.
- Participating in discipline focused local, state or national organizations.
- Attaining grant monies for service activities.
- Serving institutions or organizations through collaborative projects, community engaged projects, staff development activities, etc.
- Participating on university committees (at the program, college, and university levels).
- Serving in elected or appointed governmental offices, committees or task forces.

Definition of Service Rating

<u>Effectiveness in service</u> is defined as productive, sustained, and positive *involvement* in two of the categories of service activities.

Tenure & Promotion Decision Making

Introduction

The LaFetra College of Education adheres to the tenure and promotion procedures delineated in the University of La Verne Faculty Handbook, which is located on the University of La Verne web page. Candidates for promotion or tenure should note specifically Chapter 3 of the Faculty Handbook, titled, "Appointment, Promotion, and Tenure."

The outline of a candidate's application file for tenure and/or promotion must follow the guidelines established by this document. The candidate bears primary responsibility for preparation of the file on which decisions will be based. In addition to the procedures outlined above in the Faculty Handbook, the LaFetra College of Education adheres to the following timelines.

Timelines

Candidates for tenure and/or promotion will be notified of their eligibility to be considered before the end of the spring semester preceding the academic year in which they will be eligible to apply for consideration. The Dean's Office of the College, with the support of the Tenure and Promotion Committee, will conduct an orientation session to assist candidates with the preparation and submission of their files.

The schedules for the portfolio submission and review process can be found in the Faculty Handbook.

The LaFetra College of Education deadlines are as follows:

Letters of support requested by Dean's Office	April 15
Faculty portfolios due to Dean's Office	July 1
Portfolios available for review in Dean's Office	August 15
LFCE Tenured Faculty meeting	September 10
LFCE Tenure & Promotion Committee meeting	September 20
Associate Dean letter (from LFCE Tenured Faculty voting)	September 25
LFCE Tenure & Promotion Committee letter (from committee voting)	September 25
Dean's letter	October 1

Step 1: LaFetra College of Education Tenured Faculty Meeting

Meeting Composition

The LFCE Tenure and Promotion Chair will organize a meeting open to College faculty to review Tenure and Promotion portfolios. An LFCE Faculty Representative to the University Faculty Personnel Committee will be an ex-officio participant at this LFCE Tenured Faculty meeting and will facilitate the meeting.

The appropriate faculty to include in the LFCE Tenured Faculty meeting will be determined based on the decisions being considered. Review of files will be conducted by a committee that includes all LFCE faculty of the appropriate rank. In some cases, faculty may request participation of both tenured and non-tenured faculty to review files.

In the matter of <u>tenure</u>, voting members are all those tenured LFCE members of equal or higher rank.

In matters of <u>promotion</u>, voting members are all those tenured LFCE faculty members of higher

rank. In no case will the review of an individual candidate be conducted by fewer than five faculty members.

Members of the Dean's Office are not eligible to participate in the LFCE Tenured Faculty meeting or to vote since they are required to render independent evaluations of the candidates. However, a representative of the Dean's Office will present the files at the LFCE Tenured Faculty Meeting and be available to provide information, answer questions and participate in discussions.

Faculty who would otherwise be eligible to attend the LFCE Tenured Faculty Meeting who are on official leave from the university (e.g., sabbatical, leave without pay, etc.) retain the right to vote during their absence, provided that they have notified the LFCE Tenure and Promotion Committee Chair in writing of a desire to do so. Such faculty members are also required to review the file before voting. The LFCE Tenure and Promotion Committee Chair will make every reasonable effort to provide tenure and promotion information to eligible members of the LFCE tenured faculty on official leave status. In the event of a conflict of interest, a faculty member may recuse him or herself from the voting process. The faculty member is expected to notify the Dean of this decision prior to July 1st.

There are three potential levels of voting: college tenured faculty, college tenure and promotion committee, and university. Those faculty members who serve on more than one level will vote at the highest level, and thus only vote one time during the process.

Voting Process

Those faculty participating in the voting process are expected to review submitted portfolios prior to the LFCE Tenured Faculty Meeting. Documentation of such review will be recorded using a log.

Each LFCE tenured faculty member reviews a candidate's portfolio for evidence of the candidate's conformity to the Faculty Handbook requirements and the College tenure and promotion criteria in the areas of scholarship, teaching, advising, and service. The College's criteria outlined in this document do not supersede the University of La Verne Faculty Handbook. The criteria in the Faculty Handbook are minimums and cannot be ignored. All faculty members are responsible to know the criteria in the Faculty Handbook, as well as LFCE criteria.

During the review, reviewers must focus their attention on the following questions as appropriate:

- a. Should the faculty member be reappointed?
- b. Is the faculty member making progress toward tenure and/or promotion?
- c. What is the overall evaluation of the faculty member's performance relative to the three general performance criteria (teaching, scholarship, and service) for all University of La Verne faculty members?

During the LFCE Tenured Faculty Meeting, each candidate under review will be discussed for purposes of clarification prior to the vote. Upon the conclusion of discussion, the tenured faculty in attendance receive ballots from the Chair and instructions for voting are given. The Chair will then collect the ballots. Each faculty member present in the meeting will cast his or her vote of "Yes" or "No" in each applicable category using the standard ballot (see Appendix A). Written justification for the vote related to the published criteria must also be provided. The ballot may be signed or unsigned.

An affirmative recommendation on application for tenure and/or promotion is achieved when more than fifty percent of those eligible meeting participants have cast a "yes" ballot on the candidate's application. Abstention votes are not allowed. Absentee ballots from faculty who have reviewed each candidate's file will be included in the vote.

Resulting Documentation

The Chair will count the ballots cast during the Tenured Faculty meeting within 24 hours and report results of the meeting and voting in writing to the Dean's Office. No voting results will be reported at any tenure and promotion meeting.

Based on the results of the LFCE Tenure and Promotion Meeting, a letter will be prepared for each faculty member. The letter, to be written by the Associate Dean, should describe the progress the faculty member is making toward promotion and/or tenure. The letter should also provide the faculty member with an overall evaluation of his or her performance and offer recommendations for improvement in any identified areas of need. A summary of the results from the LFCE Tenure and Promotion Meeting will be completed and included with the letter from the Associate Dean.

Issues raised or recommendations made may necessitate a revision in the goals established by faculty members for the forthcoming calendar year. All copies of the Tenure and Promotion letters will be placed in individual faculty files maintained in the Dean's Office.

Step 2: LaFetra College of Education Tenure & Promotion Committee Meeting

The LFCE Tenure and Promotion Committee will meet to discuss the Tenured Faculty Meeting results, review the portfolio evidence, and conduct voting to determine their recommendation on behalf of the college. Each committee member present in the meeting

will cast his or her vote of "Yes" or "No" in each applicable category using the standard ballot (see Appendix A). Written justification for the vote related to the published criteria must also be provided. The ballot may be signed or unsigned.

An affirmative recommendation on application for tenure and/or promotion is achieved when more than fifty percent of committee members have cast a "yes" ballot on the candidate's application. Abstention votes are not allowed.

The Chair of the Tenure and Promotion Committee will summarize the Committee's feedback and voting in a letter to be forwarded to the Dean.

Step 3: LaFetra College of Education Dean's Review

The LFCE Dean will review each portfolio and the corresponding letters and will write his or her recommendation letter to be added. The binder is then ready to be reviewed by the Faculty Personnel Committee.

Step 4: Review of Recommendations

Following the Personnel Committee Meeting, the Dean will review all recommendations with the candidate.

In case of a negative review, the candidate may request an oral explanation. The candidate may respond in writing to be included in the file that moves forward to the Provost's Office.

Appendix A

Voting Documents

LaFetra College of Education Ballot

Candidate:		
Reviewing for: () Removal of Probation () Tenu	re & Promotion to Associate ()I	Promotion to Full Professor
Teaching	Meets Expectations	Does Not Meet Expectations
Scholarship	Meets Expectations	Does Not Meet Expectations
Service	Meets Expectations	Does Not Meet Expectations

Justification Comments:

NOTE: Ballot justifications are mandatory and should be based on the published LFCE and University criteria. Without justifications, later reviewers of the file will be unable to relate your vote to the published criteria. You may also send an additional letter of justification to the Dean if you wish to do so.

Appendix B

Growth Plan Documents

Growth Plan Documents to be inserted here

Peer Observation Documents to be inserted here

Appendix C

College Tenure & Promotion Committee

Committee Composition

The LaFetra College of Education Tenure and Promotion Committee is made up of five members elected by the college faculty. The members of the committee should represent the range of programs in the college and should all have successfully obtained tenure.

At the start of each academic year, the committee members will elect a chair. The LaFetra College of Education Tenure and Promotion Committee Chair must be a tenured associate or full professor in the LFCE.

Terms & Term Limits

Committee members shall serve terms of 3 years, not to exceed 2 consecutive terms.

Committee Responsibilities

The committee will meet regularly as required to accomplish the responsibilities outlined below. For more information on key activities, please see the referenced sections.

Faculty Mentoring

The Tenure and Promotion Committee is responsible, in part, for mentoring of new college faculty.

The committee shall maintain a current list of experienced faculty who are willing to engage in cross-program mentoring and work to assist new faculty in connecting with these mentors.

The committee shall also engage in directly mentoring new faculty related to the processes of Third Year Review, Tenure, and Promotion and assembly of the portfolio.

Facilitation of Decision Making Process

The Tenure and Promotion Committee, under the direction of the committee chair, assists with the college and committee levels of the voting process for those seeking removal from probation, tenure, or promotion.

Maintenance of College Document

The Tenure and Promotion Committee is responsible for maintaining and updating, as needed, the LaFetra College of Education Tenure and Promotion Document. Final approval of the document and all changes to the contents rests with the college faculty as a whole.

Monitoring of External Opportunities

The Tenure and Promotion Committee will also assume responsibility for disseminating information to college faculty regarding external opportunities such as University-level awards for teaching and service, external awards or recognition, etc.

Standard 1.7a LaFetra College of Education Teaching Observation and Feedback



LaFetra College of Education Teaching Observation and Feedback

Purpose

We are privileged in the LFCE to have excellent, even gifted, teachers among our faculty. We need a mechanism to share this wealth and, at the same time, document that our "faculty and staff model (expect, promote, and support) high quality instruction in areas of specialization and courses." The following procedure will involve all faculty and staff in observing other faculty and discussing instructions approaches, strategies, and results. In this way, faculty can continually update their own teaching practices by learning from LFCE colleagues.

Schedule

Non-tenured faculty should arrange for a teaching observation and feedback every year. Tenured faculty should arrange for an observation and feedback every other year. Program chairs ensure part-time faculty experience an observation and feedback the first time they teach and then at a minimum every third time they teach for LFCE.

At the beginning of each year, LFCE staff will send out a reminder email to all LFCE faculty who are scheduled for a review during that academic year. Each scheduled faculty member will arrange for their own review. Staff will also identify part-time faculty scheduled for a review and report these names to the appropriate program chair or designated faculty person who will arrange for the part-time faculty member's review.

Procedure

Step 1: Connect with Peer & Schedule Classroom Visits

Once notified of a peer/support assignment, faculty will communicate their teaching assignments and schedules for both semesters (if known). The faculty persons should meet to share syllabi, and provide an overview of the class, teaching strategies, and any highlights or questions regarding the upcoming observation. Discuss what the intended goals are and what opportunities for growth will be the focus of the feedback. Additional guidelines and suggestions can be found in Appendix A of this document. At this time, specific dates for observation in each other's classes could also be established. Each faculty person will schedule to visit the other's class at least once during the year.

Step 2: Complete Visits

Faculty/staff should plan to attend an entire class rather than just a small portion. Of course, this will depend to some extent on the class agenda and faculty can negotiate the time. The purpose is to observe not only a teacher's strategies, but the structure and pacing of a class. The observer should participate as appropriate and as agreed upon with the instructor.

During the observation: The purpose is to collect evidence that provides information for the person being observed. Evidence can be observed, is not influenced by the observer's perspective, is free of evaluative words, and draws no conclusions. Types of observation evidence:

- 1. Verbatim scripting
- 2. Non-evaluative statement of observed teacher or student behavior
- 3. Numeric information
- 4. An observed aspect of the environment

Step 3: Follow-up Meeting

If you can't meet directly after the observation, the follow up meeting should be scheduled within a week of the observation. As necessary, review your notes so you can refresh your memory and debrief with the faculty you observed. This is the opportunity for faculty to share ideas, exchange teaching tools they have found useful, ask questions and problem solve. If the observing faculty member has feedback, suggestions, or questions, they should be shared. If the observed faculty member has questions, reflections. Or further information, this can also be shared. In this way, even as little as one class shared might result in a productive exchange for both faculty/staff members.

Step 4: Prepare and Submit Teaching Observation and Feedback Report

As soon as practicable after the visit and follow up meeting, the observing faculty member should prepare the Teaching Observation and Feedback Report (template attached) or a memo to the observed faculty member. Once drafted, it can be shared with the other faculty member for editing. Once both feel that it adequately reflects the peer teaching exchange, it should be submitted to the Dean's office.

Standard 1.7b LaFetra College of Education Teaching Observation and Feedback - Long Form



LaFetra College of Education Teaching Observation and Feedback

Teaching Observation and Feedback Report

(Non-Tenured & Tenured)

Academic Year: Faculty Members:

Briefly describe the classes observed, how they were chosen, and a little about the specific focus and content of the classes observed.

Briefly describe the teaching structures, strategies, materials, placing and other things of interest observed.

Briefly summarize the highlights of the faculty discussion after the observation.

Briefly summarize any reactions or reflections you had to the peer faculty exchange on teaching practice that might be helpful to others seeking to improve their own practice.

Appendix A

Pre-Observation Conference – topics:

A pre-observation conference is necessary to provide important contextual information. It is best to do this face to face buy scheduling a meeting time just prior to the actual observation. If this is an off-campus observation, a phone or virtual conversation as acceptable. Information that should be discussed:

- What are the objective for the upcoming session? What will the students be able to do at the end
 of the learning experience that could not do, or not do as effectively, before the learning
 activities?
- How do these objectives/activities connect or build upon prior class content or coursework?
- Generally, what activities and in what sequence will you be using to achieve these objectives?
- How will you assess achievement? How will you know if each student has attained the objective(s)?
- As you review the Peer Observation Criteria form with the observe, ask, "Is there any particular area you would like me to focus on?" Also, encourage faculty members to ass areas of personal interest that aren't addressed in the form.
- To allow for flexible partnership collaboration the observer should elicit a climate of "sitting together", two colleagues working in a mutually supportive capacity for a common goal. For example, "Is there any particular way you would like to structure the observation? Are there other things that I should be aware of prior to the observation? How could this observation be most helpful to you?"

Post-Observation Conference – Guidelines:

Prompt feedback is important. It is best to meet immediately after the observation session when recall of details is fresh and motivation is high. It's advisable to schedule the post-observation conference at the same time the initial peer review observation is scheduled and to allow sufficient time for quality dialogue. Peer review can be threatening and can touch on sensitive issues. Authentic constructive feedback is built on a relationship of trust, honesty, and genuine concern for the individual. Although praise is certainly appropriate, you want to avoid flattery, condescension or blaming judgement and simply try to provide concrete behaviorally descriptive information and helpful suggestions. Feedback should be about what the observed faculty person has the most power to change with less time spent on areas they have little control of, ex. the physical structure of the classroom.

It is often helpful to start by pointing out strengths. Another approach is addressing the self-identified questions or areas of concern the observed faculty presented during the pre-conference session, or by asking if they wanted feedback on any specific event or activity. As an observer, you also have opportunity to grow by keeping an open mind to practices that are different from your own.

Faculty Self-Reflection Suggestions:

The Peer Observation procedure is designed to provide confidential information that can be used by the observed faculty member to improve their teaching effectiveness and the reflective self-analysis is one important component of that process. The following are some suggested areas that faculty member might want to wish to address in their self-reflections:

- What were the strengths of the lesson?
 - o Introduction
 - Student-instructor engagement
 - Assessment of achievement
 - Use of classroom time

- o Other perceived strengths
- What seemed most significant to you and/or the students?
- What did you notice about the classroom atmosphere at various points during the lesson?
- What would you like to change and why?
 - o Introduction
 - o Student-instructor engagement
 - o Assessment of achievement
 - Use of classroom time
 - Other desired changes

Appendix B: Additional Sample Templates

LFCE Peer Observation Criteria

Observed faculty member:
Dates:
Course name:
Observer:

I. Observation

CLASS INTRODUCTION:

Instructor demonstrated depth and breadth of knowledge specific to the content and provided a clear overview of the purpose/objective(s) for upcoming activities that was meaningfully connected to program curriculum and student's career goals. "What we are going to be learning and why it is important." *Comments:*

STUDENT-INSTRUCTOR ENGAGEMENT:

Instructor expressed interest/ enthusiasm for content, conveyed high expectations, communicated clearly and modeled and/or illustrated ideas with a variety of meaningful examples.

Comments:

Students were intellectually engaged through analysis, evaluation or synthesis questions, actively solving real-life problems and/or collaboratively sharing or investigating ideas about objective-related content. *Comments:*

Instructor was receptive and encouraging with all students; responded constructively to student questions and concerns; encouraged exploration of multiple perspectives and respected diverse points of view. *Comments:*

Activities were logically organized and ensured equitable participation; instructions and procedures were clear and transitions were smooth; adequate time/resources were allowed for successful completion and the class remained focused on lesson objectives throughout the period.

Comments:

Materials and technology used were appropriate for intended objective(s) and clearly enhanced content representation and engagement. [With on-line instruction] The materials/ technology permitted asynchronous and synchronous interactivity, self-pacing, branching options and prompt user feedback. *Comments:*

ASSESSMENT OF ACHIEVEMENT

Frequent formative assessment, appropriate to the lesson objectives, and including constructive supportive feedback and re-teaching were provided as needed. Fresh examples were generated if additional explanation was needed.

Comments:

Provided clear direction on how class assignments/ exercises would be assessed. Assessment activities and/or products were congruent with objectives and instructional activities and clearly demonstrated class-wide evidence of achievement of lesson objectives. *Comments:*

Standard 1.7c LaFetra College of Education Teaching Observation and Feedback – Adjunct Form



LaFetra College of Education Teaching Observation and Feedback

University of La Verne Adjunct Instructor Observation Form

Instructor Name:	Date of Observation:	Cluster:					
Observer Name:	Course Observed:						
Scoring 1 = Beginning, 2 = Developing, 3	3 = Achieved, 4 = Excellent						
 Knowledgeable in the subject. Comments: 		1	2		3	4	NA
 Ability to help students understand of (oral and visual presentations). Comments: 	content	1	2	<u>.</u>	3	4	NA
 Provided appropriate feedback to stuell elaboration. Comments: 	udents including clarification and	1	2	1	3	4	NA
 Varied teaching strategies to promot work, videos, exercises, strategic que Comments: 		1	2	<u>.</u>	3	4	NA
Offered opportunities for students t Comments:	o ask questions.	1	L :	2	3	4	NA
Demonstrated rapport with students Comments:	S.	1	2	•	3	4	NA
 Promoted climate of mutual respect and concerns, acknowledged all stud behaviors). Comments: 	· ·	1	2	-	3	4	NA

8. Well-prepared class session based on course objectives (timing,

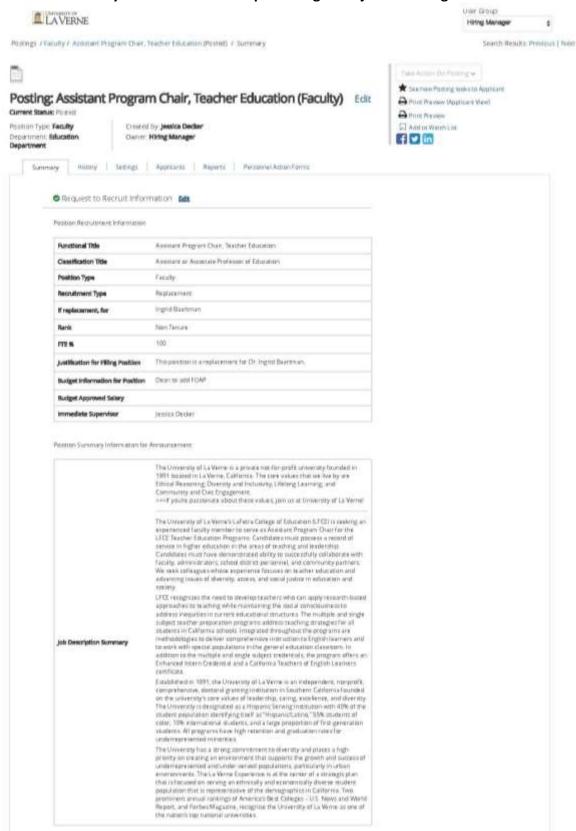
	douts, lecture). ments:	1	2	3	4	NA
	opriate and flexibly-paced to meet students' needs. ments:	1	2	3	4	NA
_	aged students actively in class activities. nments:	1	2	3	4	NA
betv	moted interactions that were professional and respectful ween self and students, as well as among students. nments:	1	2	3	4	NA
-	abus posted on Blackboard. nments?	•	Yes	5	N	0
Addition	nal comments:					
	nal comments: or Comments:					

Standard 1.7d Faculty Recruitment: Mild to Moderate Disabilities Preliminary Credential



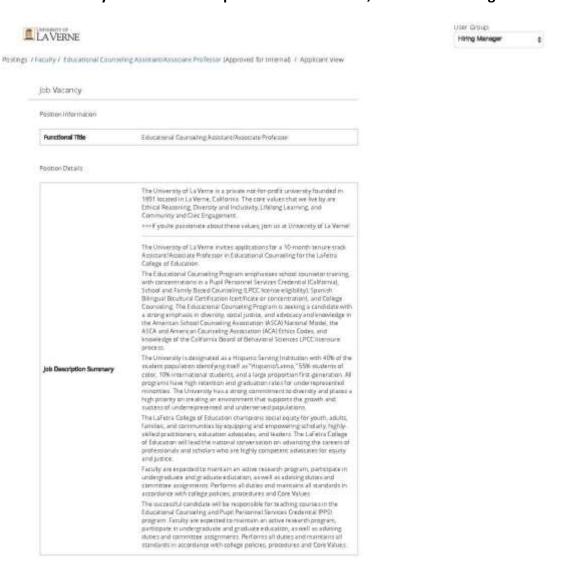
leneffs Summery	The hong range for this promote is dependent upon qualifications and departmental equity denetics of entployment exclude a completensive treath and webse plans turned remotion program for employes, spouse and dependent children and a generous 10% contribution to the University's WIGH reformer plans.
Preformed Qualifications	T. Higher equipment objectimes subspiciously as exeam mamber in parquer, as above programs. 2. Receip of a perpansing feachers to work and sufficiently and linguistically theories contest, and experiment subspiciously depressed teaching and solder particle. Experience on unban equipment and provide entiring unlighly aboved. 2. Working behaviorage of Special Couldman and retained programs in Confirms. 4. Current characters againsts in Resident Education and retained heads, and the entiry or produce who leftly assessed the feet of the programs in Specials of the entire lenguage, common in Celtimise's intuders demangrapher. 5. Exemple enowherings in the use of testinology in mainst despring and in the flationism. J. Working Recowledge of Early Children's Special Education.
Minimum Qualifications	The outcestful conditate will have an extraction insulate in Spoilat Education. Educations or evident heat, professional cognitions and denumerated as have been extracted as have been extracted with an Education of the end of the extracted and extracted according to the end of the extracted extr
specific Duties	Special Education Studies Program 2. Participation in heridelics outpersons activates as weighted. 3. Participation in heridelics outpersons activates as weighted. 5. Participation in heridelics and fortich program to athling appropriate. 6. Develop and mandam relationships with IN-CC state ICC. 7. Participation to over sight of state programming ICC TC and activate arrow ICAEP responsives. For the Studies of program and MSLMs wherein Conference and MSLMs in Special Education Studies, in addition countered any gringram receives. 6. Support supprementation of the Program and Confere Missions, and the University's Missions and Streege vision. 7. Participate in accommic advisorable of program studients as assigned by the program shall. 6. Service on pullings and university committees, and inflor duties as assigned.

Standard 1.7e Faculty Recruitment: Multiple & Single Subject Teaching Credential



	Summary Nontersure track thir I Japuny are separcel to contribute
	generally through teaching and ammentations and such as additing duping, supporting facility, and endoring successful delivery of the program arrows multiple campus fiscations. The NTT footry performs all states and members and strendards in accordance with college parkets, procedures and Even Wakes.
	Teaching Teach prometly as registed computers. Teach prometly as registed computers. Teachers four courtes per year par PEPRT requirements on Modify.
	world out; • Namps-upt with desempments in the facts of study; • Own marked en high standards, both students and professional.
	Pleakantes student work sonatrust with and provides timely feesibles. Plans, disables, and uses effective beining methods and materials wheth also fauthers. In meeting our selections also appropriate for students.
	with diverse educational and opponental babignounds and Harring Tryles. and inpute the shubmar on Marrings. I Provide a activist is numbered Wough positive office from their receivance.
	introductions, and other responds to inquales in a timely marrier. 1 Severe purpose inventoris and responds to inquales in a timely marrier. 1 Severe purpose in the contract student student bearing marrier as: 1 Ceverings and uses a sylablus and trucks information materials for each tourse, laboratory or clinical sating letters users, college, and departmental guidants.
	Professional Development • Mannams legit standards of competence on the discipliness land teaching methodologies drough professional development attitutes. • Becares, evaluates, reflects and reason program controls and teaching methods and seal teaching. • Becares and a self-evaluation process of settinates and teaching. • Persopores to serve and great plan process of settinates controls.
	Education, • Meets in exceeds professional standards and discipance specific requirements, as appropriate to the observation.
Specific Dutles	Service and Administrative Duties + Coordinate MAT program at Allingtonial parquises for the purpose of appointing South, stoff, and students and enuring quality program.
	englammation across at particulars. 1 the femiliar with each compute locations staff, faculty, and characteristics. 1 Marrian regular contact and communication with registral compute directors meeting at least onice a month with each street or indirectually and once a month with the regional otherwise or agroup.
	Not each regional sampus at least once in each term dail, writer, spring partners; Coordinate and conduct observations of regional sampus faculty and.
	adjuncts doth main compute and regional camputes) as needed for promotion and aconditions processes; • Be the first point of context for any neglocal campus issues as concerns.
	assuring breather, instructors, and trusters with problem solving. • Coordinate and axist adapters adminished with scheduling of new coloris and pourses for the regional computers.
	Overselv sidmissions princes for regional veripuses and approve 48 addressions, appears, and adversed sharping decisions. Countinate and contain Student Study Team meetings or other.
	enervettorm at mediad for regional campus students; Assist with student atleaning at the ment (ampus; Main land continues with the Director of Teacher Education on a regular
	bairs but least moretry, more often as needed); *Collaborate with Delector of Feathing Fredwick to emoure quarkly employmentation of Federack at exposite Lampus as and about with planning and deletery of manning for regional superations.
	 Oversex intermioritiened application process for all regional disubers; phonomorisms with carefulation review of application and papersors, final approved.
	 Arend and assist with buttanen of monthly programmenting at the event campus. Arend other program and costage level meetings, including creseratar ways, meetings as needed.
	Moneyum quarifications and uds 1. Samed decroloses in education or related field from an according t
Minimum Qualifications	ery coutsing. 2. A counter's reading programmed induced by the CA Commission on Teacher Declarationing. 3. As bean firms years of treating experience in greaters 6.12.
	Preferred qualifications include: 1. At least those years of teaching experience to teacher education at the
Preferred Qualifications	regiter reduces on level 2. Expenence in a leaser shall note in higher education 3. Expenence designing and teatring in Blangua Credevial Programs
	Safety will be commonwate with expension and internal equity. Benafits and other as compositionate treath and welcome grant, solders necessary program for employee, opinion, and depreciant intelligent a generalization of the University AUED representant plant, and a generalization of the University AUED representant plant, and a generalization of plant.
	or plan. Employment is consigent upon avoid solvé completion and descense of a being out of their and employment varietisms.
Beneffa Summery	If 3 hierar & World Report tates La Verne Dylane Fro. Tim Celebrima for the municipations year and 2 for best and no country. Washington Microticly. 2010 5 America's Best Colleges for Adult Learner of Tarriengs plane La Verne Mo. 3 emong private, 4-year microtic min in Celebrima. In Section 18 1811 3 miles 3 News 2012 News until Best Colleges* Neuronal University sealings for the overall his might year, and again made facilies.
	"America's Top Colleges" (MLPG (WASC Advertised)
Location	La Violne Cermal Cerrga (s

Standard 1.7f Faculty Recruitment: Pupil Personnel Services, School Counseling Credential



Standard 1.7g Faculty Recruitment: Pupil Personnel Services, School Psychology Credential



Minimum Qualifications	The successful candidate will have an earned doctorate in School Psychology. Education or a related field, professional expensions and documented adherent commentation and a result to grain or in statusion. Minimum of three years' expensions in school psychology K.13 Documented expension working with a diverse school facility. Tankins, and sudere population, working with a diverse school facility. Tankins, and sudere population, working encowings of ESEA, NASP Professional and sudere population, working encowings of ESEA, NASP Professional and sudere population of professional state who become affecting to participate and expensional state, with storing hadestifully spatialistics and a demonstrated commenter to energing and facilities. However, the professional state is a subsection of the state of
Preferred Qualifications	
Benefits Summary	The froing range for this position is dependent upon qualifications and departmentate purply Benefits of employment volucie a comprehensive hearth and welfare plan, transmentation program for employer, a pouble and dependent children and a generous 10% contribution to the University's 40,58 retrievant plan.
Lourism	La Verrei Cerro di Campus

Standard 1.8a Progress Monitoring Document: Administrative Services Professional Credential, Clear

University of La Verne Individual Induction Plan, Year Two

Са	ndidate:	Coach:	Date:
Dis	strict Mentor:		
1.	results of my Professional Le	pon feedback from my district mentor and readership Assessments, the Kiersey Temperassessment against the CPSEL Rubrics, my str	ament Sort, the Personal
2.	CPSEL Growth Needs—I will	focus on the following areas of growth to in	nprove my skills as a leader:
3.	Professional Growth Goals a	nd Objectives for this year:	
4.	If I am able to implement my practices with staff and stud	goals and objectives, I will see the followin	ng changes in my leadership

Implementation Plan for my Goals and Objectives

Start Date	Activities	Evidence of Completion	Resources Needed

Standard 1.8b Progress Monitoring Document: Administrative Services Preliminary Credential

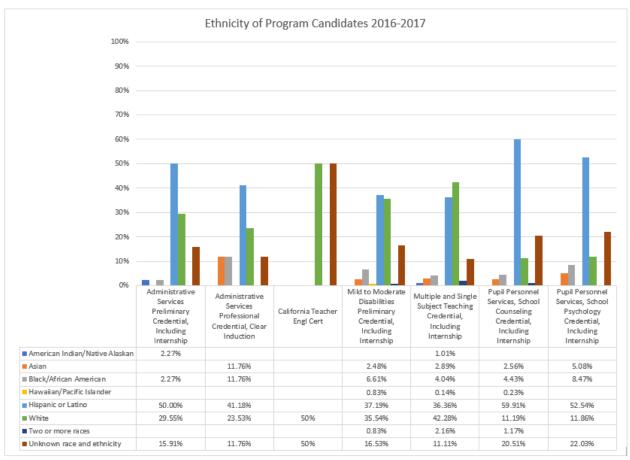
Student/SSN:

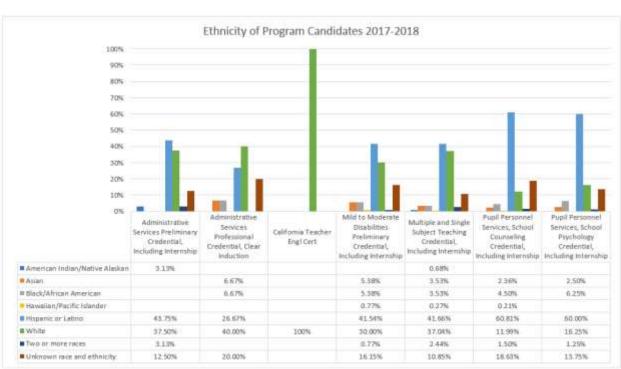
Sent to Credential Analyst

University of La Verne PASC I Processing Checklist

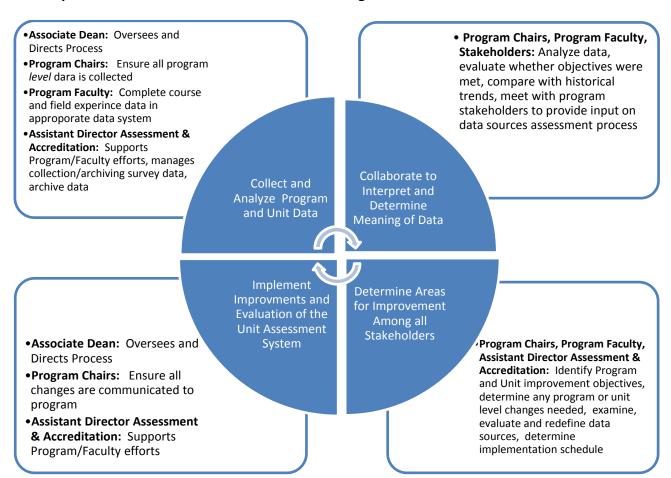
Credenti	al Course Requirements	Course Equ	ivalencies (if ap
dmt. 570	Curriculum, Instruction and Assessment	3SH	
dmt. 571	Human Resource Administration	3SH	
dmt. 572	Educational Leadership	3SH	-
dmt. 573	Contemporary Issues in CA Schools	3SH	
dmt. 574	Field Experience	3SH	
dmt. 576	Organizational Management and School-Community Collaboration	3SH	
dmt. 577	Fiscal Resource Management Policy	3SH	
dmt. 578	School Law	3SH	
	Total Administrative Cre	24SH edential Prog	ram
Minimum		CBEST: yes	no
Minimum	Total Administrative Cre fornia Credential: yes no — 3 years teaching experience: yes no Verification of Employment as an Administra	CBEST: yes	no
Minimum CL 777 – Transfer C	Total Administrative Cro fornia Credential: yes no - 3 years teaching experience: yes no Verification of Employment as an Administra TS Crs Title Agency	CBEST: yes	no
Minimum CL 777 – Transfer C	Total Administrative Cre fornia Credential: yes no — 3 years teaching experience: yes no Verification of Employment as an Administra	CBEST: yes	no

Standard 2.2 Ethnicity of Program Candidates





Standard 4.1 Graphic Depiction of the Unit Assessment System; Including Roles and Responsibilities of Personnel in the Unit and Programs



Standard 4.2a Annotated List of Unit and Program Data Sources

Program Data S	Program Data Sources							
Credential Program/Assessment	Submitted/Collected	Level/Contact						
Accreditation Data System (ADS)	Annually	Credential Analyst						
Admissions Criteria	Every Term/Semester	Program Level						
CalTPA Results	Every Term/Semester	TPA Coordinator						
CBEST Exams	Every Term/Semester	Credential Analyst						
CSET Exams	Every Term/Semester	Credential Analyst						
Enrollment History	Annually	Assessment & Accreditation Office						
Faculty Growth Report Plans	Annually	Program Level						
Faculty Participation in Schools	Annually	Program Level						
Faculty Presentations	Annually	Program Level						
Faculty Publications	Annually	Program Level						
Faculty Teaching Observations and Feedback		Program Level						
Fieldwork Evaluation	Every Term/Semester	Program Level						
Gender and Ethnicity: Unit Faculty	Annually	Assessment & Accreditation Office						
Gender and Ethnicity: Unit Candidates	Annually	Assessment & Accreditation Office						
Internship Evaluations and Feedback	Every Term/Semester	Program Level						
Key Assessments	Every Term/Semester	Course Instructor						
PRAXIS Exams	Every Term/Semester	Credential Analyst						
RICA Exams	Every Term/Semester	Credential Analyst						
Surveys: Commission on Teacher Credentialing (CTC)	Annually	Program Level						
Surveys: CSU Center for Teacher Quality (CTQ)	Annually	Unit Level						
Surveys: End of Program	Every Term/Semester	Program Level						
Surveys: Focus Group Interviews/Surveys	Every Term/Semester	Program Level						

Note: This list includes those sources that yield data that is aggregated and used as part of the Unit Assessment System for continuous improvement. It does not include all assignments which are used to determine the grades individual candidates receive in program course

Standard 4.2b CTC Program Completer Survey: Multiple Subject Credential

Preliminary Multiple Subject Credential Program Completer Survey - 2018

UNIVERSITY OF LA VERNE

Engaging a	NAME OF STREET		ii stuet	note in C	earning							
How well did your teacher preparation program prepare you to do each of the follow	ing as a te	acherr										
	strengths and prior experiences to 2. Connect classroom learning to					Engage students in inquiry, problem solving, and reflection to promote their critical thinking						
		100.0%	State	wide 98.3%		100.0%	58ate 4936	wide 98.1%		100.0%	State 4921	rwide 95.11
. Mor at all	0	0.0%	- 6	0.1%	0	0.0%	12	0.2%	0	0.0%	10	0.25
= Poorly	0	0.0%	4.5	0.9%	0	0.0%	67	1.4%	. 0	0.0%	78	1.6
a Adequately	10	12.3%	514	10.4%	8	9.9%	395	11.8%	- 4	4.9%	577	11.75
- Well	17	21.0%	1548	31.3%	23	26.4%	1562	31.6%	29	35.8%	1611	32.7
s = Very well	54	66.7%	2026	87.2%	50	61.7%	2712	54.9%	48	59.3%	2655	53.0
Hean : SD	4.54	0.71	4.45	0.72	4.52	0.67	4.40	0.77	4.54	8.59	4.38	0.3
	4. Meet English	the instruc	tional ne	eds of	learning	ify and add needs with strategies	appropr					
		100.0%	5tate 4924	wide 98.0%		100.0%	State 4929	98.1%				
_ Mot at all	0	0.0%	8	0.2%	. 0	0.0%	26	0.5%				
- Poorla	1	1.2%	81	1.6%	1	1.2%	149	3.0%				
1 = Adequately	2	2.5%	754	15.3%	. 0	11.1%	905	18.4%				
_ Well	25	30.9%	1614	32.9%	32	39.5%	1698	34.2%				
s = Very well	53	65.4%	2467	50.1%	39	48.1%	2161	43.8%				
Hean : SD	4.60	0.6t	4.31	0.80	4.35	0.73	4.18	0.87				
Creating and Maintain	ning Effe	ctive En	vironm	ents for	Student	Learning						
now well did your teacher preparation program prepare you to do each of the follow												
		je studenti ork as well				Set and ma ullearning mbs			6. Creati environs for all st	e a produc rest with t udents	tive learn righ expe	ing ctation
		100.0%	5tate 4922	wide 98.0%		100.0%	8tate 4917	97.9%		100.0%	\$tate 4906	97.65
t = Not at all	0	0.0%	7	0.1%	0	0.0%	9	0.2%	0	0.0%	12	0.2
= Poorly	0	0.0%	49	1.0%	0	0.0%	26	0.5%	1	1.2%	. 30	0.69
a Adequately	3	3.7%	517	10.5%		7.4%	421	8.6%	- 6	7.4%	475	9.7
t - Wei	26	32.1%	1525	31.0%	1.0	22.2%	\$264	25.7%	17	25.0%	1456	29.95
s = Very well	52	64.2%	1824	57.4%	57	70.4%	3195	65.0%	57	70.4%	2923	59.6
and the same of th												

^{**} Responses of "Don't Know" or variations on "N/A" are excluded from the percentage calculations.

UNIVERSITY OF LA VERNE

Understanding and Organizing Subject Matter for Student Learning

Now well did your twacher preparation program prepare you to do each of the tolknying as a teacher?		9. Develop curriculum to teach				10. Use effective instructional strategies to teach specific subject matter and skills				 Select, adapt, and develop materials, recounter, and technologies to make subject matter accessible to all students 			
	-	Frog		State			ram		wide		1800		ewide
		77	95.1%	4710		77	95.1%		93.9%	77	95.1%	4708	
t = Not at all		0	0.0%	15	0.3%	0	0.0%	- 5	0.1%	D	0.0%	. 13	0.3
2 = Poorfy		0	0.0%	107	2.3%	0	0.0%	61	1.3%	3	3.9%	77	1.6
) = Adequately		- 11	14.3%	700	14.9%	- 6	7.8%	567	12.0%	- 6	7.8%	747	15.9
(= Well		25	32.5%	1572	33.4%	23	29.9%	1990	33.7%	22	28.6%	1,575	33.5
5 = Very well		41	53,2%	2316	49.2%	45	62.3%	2496	52.9%	46	59.7%	2296	48.0
	Hean : SD	4.39	0.73	4.29	0.82	4.55	0.64	4.38	0.75	4.46	0.60	4.29	0.6
How well did your teacher preparation program prepare you to do each of the following as a teacher?	80	ademic	readiness od, and in Prog 77	tenguag dividual d ram 95.1%	e proficier evelopme State 4705	93.6%	d	appropria	te strateg tearning i Prog 77	instruction les, resour leeds of all pram 95.1%	es and t students	echnologic wide 93.8%	es to
t = Not at all			0	0.0%	9	0.2%			0	0.0%	- 1	0.1%	
2 = Poorly			- 1	1.3%	39	0.5%			L	1.3%	32	1.1%	
s = Adequately			1.00	10,4%	543	11.5%			- 6	7.8%	599	11,9%	
4 = Well			21	27.3%	1525	55.0%			20	26.0%	1580	33.5%	
s = Very well		0 : SD	4.46	0.74	2599	0.74			4.55	64.9%	4.39	53,4%	
	200								4.22			20.74	
	Asse	ssing !	Student	s for Le	arning								
How well did your teacher preparation program prepare you to do each of the	14. Develop and use sources to establish differentiate, and mo	learning	goals and		irrety of	assessm	ne all stu est, goal ng progre	setting, ar				ve feedbar their lear	
billowing as a teacher?	₽rogr 77	am 95.1%	\$tab 4700	rwide 93.5%		Prog	95.1%	State 4700	93.5%	Proj 76	93.8%	Stati 4693	93.4
120000000000000000000000000000000000000								11170					
E = Not at all	0	0.0%	18	0.4%		-0	0.0%	2.2	0.5%	D	0.0%	14	0.3

2 = Poorly 3 = Adequately 4 = Well 5 = Very well 3 3.9% 104 2.2% 9 0.1% 723 15.4% 24 31.2% 1633 34.7% 43 55.8% 2220 47.2% Nom : SD 4.39 0.81 4.26 0.83 4 5.2% 130 2.8% 2 2.6% 73 1.45% 13 16.9% 860 18.5% 11 14.9% 699 14.0% 18 23.4% 1607 34.2% 19 25.0% 1641 35.0% 42 54.5% 2081 44.3% 44 57.9% 2306 49.5% 4.27 0.93 4.19 0.88 4.18 0.83 4.31 0.79

^{**} Responses of "Don't Know" or variations on "N/A" are excluded from the percentage calculations.

UNIVERSITY OF LA VERNE

inum : SD	ections of modify program of the control of the con	sale the el on student lans accor yram 91,4% 0,0% 16,2%	learning	and	understa their less Prog 74			support				Si .
leau : Sh	74 0 0 12 18	91.4% 0.0% 0.0%	4596 17	91.5%	74						State	
linan : Sh	0 0 12 18	0.0%	17		- 22	261436	3000			91.4%	4601	91.65
man : Sh	0 12 18	0.0%			- 1	1.4%	51	1.2%	0	0.0%	29	0.65
man : Sh	12	-		1,6%	4	5.4%	229	5.0%	-1	5.4%	122	2.75
man : Sh	18		092	15.1%	12	17.6%	1037	22.5%		10.Ph	747	16.75
inan : Sh		24,3%	1569	34.1%	24	32.4%	1547	33.6%	21	29.4%	1498	32.65
nan : sn	44	39.3%	2246	48.9%	32	43.2%	1738	37.2%	44	59.5%	2205	47.95
Comment of the Party	4.43	0.76	4.90	0.90	4.11	0.97	4.02	0.95	4.46	0.74	4.24	0.0
-	Content (for Multi	ple Sub	iects								
	20. Engl	IST Literac	y/Langua		21. Math	ernatics			Control of the contro	1000		
	74 74	91.4%	\$1ab	91.9%	P100	91,4%	4613	91.8%			4604	91.45
	0	0.0%	7	0.2%	2	2.7%	23	0.5%	- 2	2.7%	52	1.15
	0	0.0%	71	1.5%	5	6.8%	117	2.5%	10	10.8%	209	4.51
	5	6.8%	558	12.1%	14	18.9%	717	15.5%	14	18.9%	:1006	21.95
	19	25.7%	1500	12.5%	22	29.7%	1479	32.1%	23	31.1%	1552	33.79
	30	67.6%	2490	83.7%	31	41.9%	2277	49.4%	27	36.9%	1785	38.85
lean : SD	4.61	0.62	4.38	0.77	4.01	1.07	4.27	0,85	3.88	1.11	4.04	0.9
	23. Histo	ory/Social	Studies		24. Crea	tive/Fine a	rts		25. Phys	ical Educal	son/Heal	th
								THE RESERVE OF THE PERSON NAMED IN			-	ewide
								2000		100000		90.55
	-	The second second	- Contraction		4.50		-	-	-	-	-	4.01
	16770			-		7,000			- 77	2007.00		9.05
		Autorité de la Comme	-	2001110.70		2000	-	345,0474		-	-	29.01
		-	-					-	-			28.85
	-		-					-	-		170000	29.45
	feau : SD	20. Engli Prog 24 0 0 0 5 19 50 19 50 23. Histo Prog 74 2 10 15 21	20. English Literac Frogram 74 92.4% 0 0.0% 0 0.0% 5 6.8% 19 25.7% 10 0.62 23. History/Social Frogram 74 92.4% 2 2.7% 10 13.5% 13 20.2% 13 28.4% 2 1.2% 10 13.5% 11 28.4% 2 1.3%	20. English Literacy/Languar Program State 74 91.4% 4616 0 0.0% 7 0 0.0% 7 5 6.8% 558 19 25.7% 1900 50 67.6% 2480 23. History/Social Studies Program State 74 91.4% 4591 2 2.7% 42 10 13.5% 208 15 20.3% 1031 21 28.4% 1589 20 25.1% 1702	20. English Literacy/Lamguage Arts Frogram 74 93.4% 4456 93.5% 0 0.0% 7 0.2% 0 0.0% 7 0.2% 5 6.8% 558 12.5% 19 25.7% 1500 12.5% 50 67.6% 2480 53.7% 23. History/Social Studies Frogram 74 93.4% 4592 93.4% 10 13.5% 208 4.5% 10 13.5% 208 4.5% 11 28.4% 1599 34.5% 12 27.7% 62 1.4% 10 13.5% 208 4.5% 11 28.4% 1599 34.5% 12 28.4% 1599 34.5%	20. English Literacy/Language Arts Program Statewide 74 95.4% 4616 91.5% 74 0 0.0% 7 0.2% 2 0 0.0% 71 1.5% 5 5 6.8% 558 12.2% 14 19 25.7% 1500 32.5% 22 50 67.6% 2490 53.7% 31 feen: SD 4.61 0.62 4.38 0.77 4.01 23. History/Social Studies 24. Creat Program Statewide Program 74 92.4% 4592 91.4% 2 10 13.5% 208 4.5% 6 15 20.3% 1031 2.5% 6 15 20.3% 1031 2.5% 18 21 28.4% 1599 34.5% 22 20 25.1% 1702 27.5% 28	20. English Literacy/Language Arts Program 74 91.4% 4616 91.5% 74 91.4% 0 0.0% 7 0.2% 2 2.7% 0 0.0% 71 1.5% 5 6.8% 5 6.8% 558 12.1% 14 18.9% 19 25.7% 1900 12.5% 22 29.7% 50 67.6% 2490 53.7% 31 41.9% feen: SD 4.61 0.62 4.38 0.77 4.01 1.07 23. History/Social Studies Program 74 91.4% 4592 91.4% 2 2.7% 45 1.4% 2 2.7% 10 13.5% 208 4.5% 6 8.1% 15 20.3% 1031 12.5% 6 8.1% 21 28.4% 1589 34.5% 22 29.7%	20. English Literacy/Language Arts 21. Mathematics	20. English Literacy/Language Arts 21. Mathematics	20. English Literacy/Language Arts 21. Mathematics 22. Scientific Program Statewide Program 4616 91.9% 74 91.4% 4613 91.8% 74 91.4% 4613 91.8% 74 91.4% 4613 91.8% 74 91.4% 4613 91.8% 74 91.4% 4613 91.8% 74 91.4% 4613 91.8% 74 91.4% 4613 91.8% 74 91.4% 4613 91.8% 74 91.4% 117 2.5% 11 12.5% 11 12.5% 11 12.5% 11 12.5% 11 12.5% 12.5% 14 13.9% 22.7% 14.79 32.1% 23 15.0% 74.9% 24.0% 53.7% 31 41.9% 22.77 45.4% 27 45.4% 27 45.4% 27 45.4% 27 45.4% 45.2%	20. English Literacy/Language Arts 21. Mathematics 22. Science	20. English Literacy/Language Arts 21. Mathematics 22. Science

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^{**} Responses of "Don't Know" or variations on "N/A" are excluded from the percentage calculations.

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Field Experiences

26. Which of the following best describes the kind of clinical experience you had during your preparation (check all	Prog	ram;	State	rwide
that apply):	74	91.4%	4639	92.3%
Student teaching with a cooperating teacher	52	64.2%	3517	70.0%
Teaching fellow or intern in a program where I served as teacher of record while taking courses for my credential	20.	24.7%	1030	20.5%
Teaching on an emergency credential (PIP/ STP) while taking courses for my credential	14	17.3%	327	6.5%

27. How often did preparation program faculty or staff communicate with you in person or by other means about your backing practice?

		ram.	State	to describe the second	
	74	91.4%	4606	91.7%	
= Less than once per month	- 2	2.7%	153	3.3%	
Once per month	4	5.4%	407	8.8%	
Twice per month	9	12.2%	940	20.4%	
_ Once per seek	28	37.0%	1620	35.2%	
= 2-3 times per mesk	26	35.1%	1146	24.9%	
- Daily		6.8%	340	7.4%	
Mano / SD	- 4.18	1.09	7.97	7.18	

28. How often did preparation program faculty or supervisors observe your classroom instruction and provide feedback during your clinical practice?

	Prog		State	wide
	74	91,4%	4597	91.5%
III Once or twice	D	0.0%	104	2.3%
3-5 times	3	4.1%	789	17:2%
, 6-10 times	23	31,1%	1794	39.0%
i = 11-15 times	27	36,5%	926	20.1%
s = 16-20 times	15	20,2%	527	11.5%
. More than 20 times	6	8.1%	457	8.9%
Mean / SD	3.97	1.01	3.51	1.25

29. Hy field experiences helped me integrate and apply the major ideas developed through program coursework.

	Prog 74	91.4%	State ego3	wide 91.6%
- Strongly Disagree	. /4	1.4%	37	0.5%
	1			
2 = Disagree	0	0.0%	39	0.8%
3 = Neutral	1	-	226	4.9%
4 = Agree	24	32.4%	1661	26.1%
s = Strongly Agree	44	59.5%	2645	57,4%
Hean: 5D	4.40	0.74	4.45	0.70

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30: My cooperating teacher(s) (select all that apply):

	Prog	ram	State	wide	
	71	97.7%	4503	89.6%	
Frequently observed my teaching and met with me to offer feedback	62	76.9%	3812	75.9%	
Was an excellent educator and a valuable role model	65	80.2%	3874	77-1%	
Modeled effective practices	39	72.8%	3869	77.0%	
Helped me plan and organize curriculum materials	35	67.9%	3638	72,4%	
Offered useful strategies and advice about my teaching	65	80.2%	4075	81.1%	
Helped me reflect on my practice	61	75.7%	3786	75.3%	
Helped me to solve teaching problems:	58	71.6%	3753	74.7%	
Wax knowledgeable about and able to provide support for field-based assignments	60	74.1%	3718	74.0%	

** Responses of "Don't Know" or variations on "N/A" are excluded from the percentage calculations.

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31. Approximately how much time did you spend in student teaching (in the classroom of a cooperating teacher) as part of your supervised fieldwork?

	Prog	EBINE .	State	wide
	73	90.1%	4585	91.2%
a Less than 100 hours	3	4.8%	78	2.2%
_ \$00 - 299 hours	- 8	14.3%	343	9.5%
= 300 - 599 hours	23	35.5%	1013	28.0%
■ 600 - 799 žours	20	31.7%	1237	33.6%
= 800 hours or more		12.7%	967	26.7%
This question does not apply to me because I did not do any student teaching. **	-10		967	
Mann - SP	3.33	1.03	3.73	1.02

32. Approximately how much time did you spend in an internship placement as teacher of record as part of your haldwork?

		ram	State	
	73	90.1%	2945	\$2.6%
= Less than 100 hours	- 2	6.3%	24	2.1%
= 100 - 299 hours		12.9%	93	7.2%
= 300 - 599 hours	3	9.7%	170	14.8%
a 600 - 799 bours	5	16.1%	137	11.9%
= 800 hours or more	17	34.8%	735	64.0%
Does not apply/I was not in an internship **	42	- College	1496	
Mean : SD	4.00	1.34	4.28	1,05

33. If you served in an internable placement, how often did your assigned mentor observe your classroom instruction and provide feedback and assistance during your clinical practice?

Management and the property of	Prog	care	State	wide
	22	88.9%	2636	\$2.5%
□ Once or twice	- 2	4.7%	. 84	7.6%
_m 3-5 times	- 4	13.3%	192	17,4%
≈ 6-10 times	7	23.3%	253	22.9%
, 11-15 times	- 8	26.7%	190	17.2%
≥ 16-20 times	- 4	12.3%	128	11.6%
⇒ More than 20 times	9	16.7%	256	23.2%
Does not apply/I was not in an internship **	42	-	1533	
Have : CD	3.77	1.48	3.27	1.61

Content for Multiple Subjects: English Language Arts

34. In your teacher preparation program, how much opportunity did you have to do each of the following?	a) Learn skills	ways to b	ach dec	ding		ways to b				haw to he ns to impr easion		ts make		Now to sa		
	Prog	cam	State	wide	Prog	ram	State	wide	Prog	ram	State	wide	Prog	ram	State	rwide
	72	88,9%	4463	88.6%	72	88.9%	4461	88.8%	72	88.9%	4449	88.5%	72	88.9%	4435	88.3%
t = None		0.0%	99	2.2%		0.0%	23	0.5%	.0	0.0%	35	0.6%	. 0	0.0%	179	4.0%
_ Touched on it Briefly	5	6.9%	472	10.6%	3	4.2%	216	4,8%	1	1.4%	245	5.5%	10	13.9%	554	12.5%
Spent Time Discussing or Doing	10	22.2%	998	22.4%	0	12.5%	830	18.8%	12	16.7%	1158	10.3%	17	23.6%	1071	24.1%
Explored in Some Depth	24	33.3%	1647	36.9%	20	27.8%	1587	35.6%	27	37.5%	1602	36.0%	24	33.3%	1397	31.5%
= Extensive Opportunity	27	37.5%	1247	27,9%	40	35.6%	1797	40.3%	32	44.4%	1709	38.4%	21	29.2%	1234	27.8%
Mana - PR	4.01	0.94	3.79	5:04	4.35	0.86	A.10	0.91	4.25	0.78	4.06	0.93	3.78	1.00	3.67	1.13

Fage 5 ** Responses of "Don't Know" or variations on "N/A" are excluded from the percentage calculations. Date: 1/30/2019

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	writing t	ways to be o students o mading a	at differ		f) Learn prior kny	how to act	hate stu	dents'	aloud for	to an indi the purpo wading act	se of ass	essing	h) Plan e lesson	ind teach :	guided	reading
	Prog	The second second	State 4448	88.5%	P109	88.9%	5tate 4454	88.6%	Prog 72	88.9%	State 4456	68.7%	Prog 72		\$tate 4453	88,6%
i = None	0	0.0%	30	0.7%	0	0.0%	12	0.3%	1	1.4%	57	1.3%	0	0.0%	73	1.6%
2 - Touched on it Briefly	3	4.2%	237	5.3%	0	0.0%	.90	2,0%	- 2	2.8%	191	4.1%	3	4.2%	211	4.7%
3 - Spent Time Discussing or Ooing	12	16.7%	823	18.5%	3	9.2%	591	13.3%	- 8	11.1%	696	15.6%	10	13.9%	689	15.5%
4 = Explored in Some Depth	19	25.4%	1533	34.5%	20	27.8%	1341	10.1%	26	26.1%	1436	32.2%	21	29.2%	1339	30.1%
5 - Extensive Opportunity	38	52.8%	1825	41.0%	45	62.5%	2420	54.3%	35	48.6%	2086	46.8%	38	52.8%	2141	48.1%
Hean : SD	4.28	0.89	4.10	0.93	4.53	0.67	4.35	0.83	4.28	0.68	4.19	0.93	4.31	0.57	4.18	0.97

				i) Learn to teach students to organize their ideas prior to writing			renults t	udent read o address rove your t	student n		 a) Practice what you learne teaching reading in your fiel experiences 					
		Frogram		and the second s		The second secon			Program 72 90.9%		Statewide 4452 GE 6%		Program 72 89.9%			
1 = Mone	0		57	1.3%	0	0.0%	29	0.7%	2	2.8%	32	0.7%				
2 = Touched on it Briefly	5	6.9%	253	5.7%	- 3	4.2%	179	4.0%	- 1	1.4%	187	3.5%				
3 - Spent Time Discussing or Obing	11.	15.3%	812	18.2%	10	13.9%	745	16.7%	- 8	11.1%	681	15.3%				
4 a Explored in Some Depth	25	34.7%	1457	12.9%	24	33.3%	1501	11.8%	14	19.4%	1351	30.4%				
5 - Extensive Opportunity	31	43.1%	1866	41.5%	35	48.6%	1996	44.8%	47	65.3%	2219	49.5%				
- Some included and a sense to	4 14	0.92	4.05	0.07	4.76	0.00	4.18	0.90	4.43	0.05	4.25	0.90				

		state stan language a				r, critique m materia		reading
	Prog	ram	State	wide	Frog	ram	State	wide
	72	88.9%	4450	88.6%	72	88.9%	4444	88.4%
I = None	0	0.0%	28	0.6%	1	1.4%	90	2.0%
z = Touched on It Briefly	- 2	2,8%	154	3.5%	. 3	4.2%	292	5.6%
3 Spent Time Discussing or Oolog	- 6	8.3%	631	14.2%	13	10.1%	832	18.7%
4 = Explored in Some Depth	23	31.9%	1401	31.5%	26	36.1%	1467	33.0%
s a Extensive Opportunity	41	36.9%	2236	50.2%	29	40.3%	1767	39.7%
Hean : SD	4.43	0.77	4.27	0.87	4.10	0.94	4.02	1.01

Page 6 ** Responses of "Don't Know" or variations on "N/A" are excluded from the percentage calculations.

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Content for Multiple Subjects: Mathematics 35. In your teacher preparation program, how much opportunity did you have to do each of the following c) Use representations (e.g., geometric representation, graphs, number lines) to show explicitly why a procedure works d) Prove that a solution is valid or that a method works for all similar a) Learn typical difficulties students have with place value. b) Learn typical difficulties students have with fractions Program 71 87.7% 10 14.1% Program 72 88.9% Program 72 88.9% Program 71 87,7% 4393 87.4% 4428 88.1% 4430 88,2% 4427 88.1% 1 = None 0.7% 293 6.6% 14 19.4% 303 6.9% 4.4% 211 4.0% 195 2 - Touched on it Briefly 529 11.9% 12 16.7% \$70 13.0% 11 15.9% 11 15.3% 13 18.3% 814 442 10.0% 404 3 = Spent Time Discussing or Doing 969 21.9% 17 23.6% 14 19.7% B76 19.8% 14 19.7% 16 22.2% 936 21.3% 935 21.1% 19 26,4% 1207 27.5% 13 18.3% 4 - Explored in Some Depth 1302 29.4% 13 18.1% 1318 29.8% 22 31.0% 1389 31.4% 1377 31,3% 15 21.1% 1337 30.2% 5 a Extensive Opportunity 19 25.4% 16 21.2% 21 29.6% 1834 36.9% 1451 32.8% 3.07 1.43 3.63 1.24 3.31 1.43 3.86 1.14 News: SD 3.44 1.30 3.65 1.21 3.32 1.32 3.77 1.15 f) Learn how to facilitate math learning for students in small groups g) Adapt math lessons for students with diverse needs and learning styles e) Study, critique, or adapt math curriculum materials Program 71 87.7% 1 = None 5 7.0% 146: 3.3% 8 11.3% 122 2.7% 5 7.0% 84 1.9% 2 = Touched on it Briefly 5.6% 334 3 - Spent Time Discussing or Doing 16 22.5% 4 - Explored III Some Depth 20 28.2% 1343 30.3% 19 26.8% 1331 30.0% 16 22.5% 1342 30.2% 5 a Extensive Opportunity 19 26.0% 1655 17.3% 26 30.6% 1815 40.9% 28 39.4% 1089 42.1% 3.52 1.24 3.90 1.10 3.72 1.32 3.99 1.07 3.79 1.25 4.03 Hean : SD i) Study national or state standards for mathematics j) fleview local district mathematics corriousm. Program 71 87.7% Statewide 4430 88.2% Program 71 BZ-7% Program 71 87.7% Statewide 1 - None 3 4.2% 88 2.0% 2.8% 68 1.5% 9 12.7% 313 7.1% 2 = Touched an it Briefly 8.5% 5.2% 14.1% 273 6.1% 8 11.3% 493 11.2% 3 = Spent Time Discussing or Doing 14 19.7% 723 16.3% 12 16.9% 724 16.3% 8 11.3% 807 18.2% 4 - Explored in Some Depth 16 19.7% 1265 28.6% 17 23.9% 1374 30.9% 21 29.6% 1205 27.3% 5 = Extensive Opportunity 34 47.9% 2125 48.0% 30 42.3% 2001 45.1% 25 35.2% 1602 36.2%

** Responses of "Don't Know" or variations on "N/A" are excluded from the percentage calculations.

3.99 1.19

Hean / SD

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4.15 ±.00

3.89 1.19

4.12 0.99

3.63 1.40

3.74

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General				
36. Overall, how effective was your teacher preparation skills or tools you needed to become a teacher?	on progr	am at de	reloping	the
	Prog	rame	State	wide
September 1997 Septem	71	87.7%	4396	87.5%
Stot at all effective	1	5.4%	26	0.41
Somewhat effective	3	4.2%	380	8.61
Effective	23	32.4%	1551	35.35
- Very effective	44	62.0%	2437	35.45
Mean / SD	3.55	0.65	3.44	0.6

Damogra	phics			
Demographic numbers below 10 category is below 10, then the re	est highest numbe	or to also be		
37. Are you Hispanic or Latino?	Pros	ram	State	rwide
	70	35,4%	4415	87.9%
No, not Hispanic or Latino	33	47.1%	3062	69.4%
Marie Anna Carlos Company	200	W. S	1.000	440.000

38. What is your race? Mark all that apply			
	Program	State	wide
	59 71.8%	3796	75.6%
American Indian or Alaska Native		167	3.3%
Chinase		143	2.8%
Japanese		82	1.6%
Korean		77	1.5%
Vietnamese		49	1.0%
Asien Indian		41	0.0%
Laotian	**	- 6	0.4%
Cambodian		14	0.3%
Filipino		153	3.0%
Hmong		20	0.4%
Other Asian		47	0.9%
Black or African American		158	3.1%
Haviaties		14	0.3%
Guamanian	- *:	5	0.1%
Samoan	*	6	0.1%
Tahitian		1	0.0%
Other #acific Islander		.28	0.6%
White	96 69.1%	3179	63.3%

	Prog	Statewide		
	70	85.4%	4427	88.1%
Female	62	89.6%	3835	86.6%
Male			534	12.1%
Decline to state			50	1.3%

	Humber of Program Completers Asked to Perticipate in Survey	of Respo	
Programi	82	81	99.8 %
Statewides	5172	5025	97.2 %
	Vargandents' ere those sumpleters sike answened a n soos-destagraphic que	the courses	

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^{**} Responses of "Don't Know" or variations on "N/A" are excluded from the percentage calculations.

Standard 4.2c CTC Program Completer Survey: Single Subject Credential

Preliminary Single Subject Credential Program Completer Survey - 2018

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Engaging and Supporting All Students in Learning How well did your teacher preparation program prepare you to do each of the following as a teacher? Use knowledge of students' strengths and prior experiences to engage them in learning 3. Engage students in inquiry, problem solving, and reflection to promote their cribial thinking 2. Connect classroom learning to the real world Frogram Statewide 62 100.0% 4116 98.4% Program 62 100.0% Statuwide 4107 95.1% Statewide 0 0.0% 1 - Not at all 12 0.3% 0 0.0% 15 0.4% 0.0% 16 0.4% 2 = Poorly 3.2% 1.0% 0.5% 120 2.9% 4.8% 2.4% 3 = Adequate(11 17.7% 594 14.4% 9 14.5% 651 15.8% 9 14.5% 575 14.0% 4 = Well 21 33.9% 1342 32.6% 20 32.3% 1325 32.2% 17 27.4% 1375 33.5% 5 = Very well 28 45.2% 2095 50.9% 29 46.8% 2005 48.7% 33 53.2% 2027 49.6% 4.21 0.85 4.32 0.80 4.19 0.92 4.26 0.85 4.29 0.89 4.30 Identify and address special learning needs with appropriate teaching strategies 4. Heet the instructional needs of English learners Frogram 62 100.0% Program Statewide 62 100.0% 4109 98.2% 1 = Not at all 0 0.0% 20 0.5% 0 0.0% 10 0.2% 3 4.8% 2 = Poorla 2 3.2% 117 9 14.5% 3 = Adequately 24 28.7% 1440 25.0% 4 - Wel 17 27.4% 1376 33.6% 32 51.6% 1808 44.1% 5 - Very well 4.27 0.67 4.10 0.66 4.18 0.86 4.16 0.88 Mean : SD Creating and Maintaining Effective Environments for Student Learning How well did your teacher preparation program prepare you to do each of the following as a teacher? Catablish and maintain a sale and respectful learning environment for all students Create a productive learning environment with high expectations for ell students Program Statewide 62 100.0% 4100 98.0% Program 62 100.0% Program 61 98.4% Statewide Statewide 1 = Not at all 0 0.0% 15 0.4% D .0.0% 13 0.3% 0.0% 0.5% 2 3,2% 2 = Poorly 66 1.6% 1 1.6% 54 1.3% 1.6% 1.6% 3 = Adequately 8.1% 522 12.7% 8 12.9% 439 10.7% 8 13.1% 516 10 30.6% 4 - Well 11 17.7% 1303 31.8% 1162 28.3% 16 26.2% 1305 31.9% 5 = Very well 36 - 58.1% 2191 53.5% 42 67.7% 2432 59.3% 36 59.0% 2100 53.5% 4.44 0.70 4.36 0.79 4.52 0.76 4.45 0.76 4.43 0.78 4.26 0.80

^{**} Responses of "Don't Know" or variations on "N/A" are excluded from the percentage calculations.

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Understanding and Organizing Subject Matter for Student Learning

Now well did your teacher preparation program prepare you to do each of the tolorwing as a teacher?		9. Develop curriculum to teach 9				 Use effective instructional strategies to teach specific subject matter and skills 				 Select, adapt, and develop materials, recourses, and technologies to make subject matter accessible to all students 			
	Prog 59	95.2%	5tate 3942	wide 94.2%	P109 59	95.2%	5tate 3944	94.3%		95.2%	5tate 3926	93.85	
t = Not at all	0	0.0%	26	0.7%	1	1.7%	22	0.6%	- 1	1.7%	15	0.45	
2 = Poorty		6,8%	121	3.1%	- 2	3.4%	103	2.6%	-1	5.7%	109	2.85	
3 = Adequately	14	23.7%	677	17.2%	13	22.0%	354	14.3%	15	25.4%	645	16.45	
4 - Well	15	25.4%	1343	34.1%	15	25.4%	1310	33.2%	17	28.8%	1346	34.31	
5 = Very well	26	44.1%	1775	45.0%	25	47.5%	1945	49.3%	25	42,4%	1811	46.11	
253000000	Mean : SD 4.07	0.98	-4.20	0.97	4.14	0.99	4.29	0.94	4.00	0.95	4.23	0.8	
program prepare you to do each of the	acad	emic readi backgrour	ness, land id, and in	juage prof Itridual de	o' prior kno lciency, cul velopment		approp	riate strat meet the	idapt Instru regies, reso learning re	wroes an reds of al	d technolo students		
program prepare you to do each of the	acad	emic readi backgrour	ness, land	juage prof Itridual de	ciency, out		approp	riate strat meet the	regies, reso	wroes an reds of al	d technolo		
program prepare you to do each of the bilinning as a leacher?	acad	emic readi backgrour Pro	ness, land id, and in grass	juage prof Itridual de State	iciency, cut velopment wide		approp	riate strat meet the Prog	regies, reso learning no pram	erces an reds of al State	d technolo i students wide		
program prepare you to do each of the following as a beacher? L = Mot at all	acad	emic readi backgroun Proj	ness, land id, and in grams 95.2%	juage prof Irvidual de State 2938	velopment wide 94.1%		approp	riete strat meet the Prog	regies, reso learning re pram 95.2%	state 3939	d technolo i students wide 94.1%		
program prepare you to do each of the following as a heacher? L = Mot at all 2 = Poorly	acad	emic readi backgrour Proj 59	ness, land id, and in grams 95.2% 0.0%	juage prof fividual de State 2938 14	ciency, cut velopment wide 94.1%		approp	riete strat meet the Prog	regies, reso learning no prame 95.2% 0.0%	state 3939	d technolo i students wide 94.1% 0.2%		
program prepare you to do each of the following as a heacher? L = Mod at all 2 = Poorly 3 = Adequately	acad	emic readi backgroun Pro 59 0	95.2% 0.0% 2.4%	page prof Irvidual de State 2938 14 Bi	ciency, cultivelopment wide 94.1% 0.4% 2.1% 15.1% 34.5%		approp	riate strat meet the Prog 59 0	95.2% 0.0% 3.4%	state 3939 7	d technolo students wide 94.1% 0.2% 2.1%		
program prepare you to do each of the following as a heacher? 1 = Not at all 2 = Poorly 3 = Adoquately 4 = Well	acad	Proj 69 0 2 10 20 27	ness, land id, and in grame 95.2% 0.0% 2.4% 16.9%	puage prof trvidual de State 3938 14 81 556	ciency, cultivelopment velopment 94 1% 0.4% 2.1% 15.1%		approp	Property of the Control of the Contr	regies, reso learning re prate 95.2% 0.0% 3.4% 18.6%	state 3939 7 81 560	d technolo students wide 94.1% 0.2% 2.1% 14.2%		
program prepare you to do each of the bilawing as a teacher? t = Not at all 2 = Poorty 3 = Adequately = Well	acad	emic readi backgrour Pro 59 0 2 10 20	ness, land id, and in 95.2% 0.0% 1.4% 15.9%	puage prof fridual de State 1938 14 B1 596 1358	ciency, cultivelopment wide 94.1% 0.4% 2.1% 15.1% 34.5%		approp	Property of the Property of th	regies, reso learning re pram 95.2% 0.0% 3.4% 18.6% 23.9%	State 3939 7 81 560 1377	0.2% 2.1% 14.2% 2.1% 2.1% 2.1%		
program prepare you to do each of the following as a teacher? L = Not at all 2 = Poorly 3 = Adoquately 4 = West	acadi	emic readi backgroun Pro 59 0 2 10 20 27 4 22	95.2% 0.0% 2.4% 0.0% 16.9% 13.9% 45.8% 0.65	9428 professional de State 2938 14 81 596 1358 1889 4.28	0.4% 2.1% 15.1% 15.1% 48.0%		approp	Property of the Property of th	regies, reso learning to 95.2% 0.0% 3.4% 18.6% 33.9% 44.1%	State 3939 7 81 560 1377 1914	d technologistudents wider 94.1% 0.2% 2.1% 14.2% 35.0% 48.6%		
How well did your teacher pregaration program prepare you to do each of the following as a backer? I = Not at all 2 = Footig 3 = Adequately 4 = Well S = Very well How well did your teacher pregaration program prepare you to do each of the following as a backer?	acadi Mean ; SD	Project de la companya de la company	ness, land on grams 95.2% 0.0% 1.4% 15.9% 45.8% 0.65 to for Le to from a sie and to sie and to	yage professional definition of the control of the	(ciency, call velopment) wide 94.1% 0.4% 2.1% 15.1% 34.5% 0.82		approp	Programment the Programment the Programment the See O 3 311 30 36 4.19	regies, resolearming to pram 95.2% 0.0% 3.4% 18.6% 0.86	state 9939 7 81 560 1377 1914 4.30	d technologistudents wider 94.1% 0.2% 2.1% 14.2% 35.0% 48.6%	gles to	

0 0.0% 17 0.4%

4 6.6% 129 3.5% 12 20.3% 696 17.7% 21 35.6% 1368 14.7% 22 37.3% 1717 43.6% Moon:SD 4.03 0.03 4.10 0.07

frame 2

E = Not at all

2 = Poorly 3 = Adequately 4 = Well

5 = Very well

1 1.7% 33 0.8% 0 0.0%

10 16.9% 763 19.4% 12 20.9% 627 15.9% 20 21.9% 1224 23.0% 18 20.5% 1303 33.1% 23 39.0% 1654 42.0% 24 40.7% 1879 47.8% 4.00 1.03 4.12 0.92 4.03 0.08 4.25 0.85

^{**} Responses of "Don't Know" or variations on "N/A" are excluded from the percentage calculations.

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How well did your leacher preparation program prepare you to do each of the following as a teacher?	actions of	sate the ef on student kans accor	learning.			with fami nd studen			19. Work with colleagues to improve instruction			
	Prog 57	92.9%	State 2001	92.5%	Prog	P1.9%	State 2074	wide 92.6%	Prog 57	91.9%	5tets 3677	92.75
t = Not at all	0	0.0%	17	0.4%	1	1.8%	77.	2.0%	3	5.3%	39	1.05
2 = Poorly		7.0%	53	2.1%	- 5	8.8%	251	6.5%	4	7.0%	120	3.15
3 = Adequately	11	19.3%	601	15.5%	1.0	17.9%	1025	26.5%	7	12.7%	666	17.25
4 = Well	14	24.6%	1405	36.2%	22	38.6%	1258	32.5%	-19	33.3%	1252	32.35
5 = Very well	20	49.1%	1775	45.7%	19	33.3%	1263	32.6%	24	42.1%	1800	46,4%
Hean / SD	4.16	0.98	4.25	58.0	3.93	1.02	3.87	1.01	4.00	1.15	4.20	0.90

Content for Single Subjects

flow well did your teacher pregaration program prepare you to do each of the following as a beacher?	accordin	20. Teach my content according to Californ content standards in			21. Contribute to students' reading skills including comprehension in			 Enable students to acquire subject matter skills that contribute to future success in life, college, and career 			space and students out					
	Pro	gram	State	rwide	Prog	ram.	State	wide	Frog	ram	State	wide	Prog	ram	State	wide
	57	91.9%	3005	92.9%	57	95,9%	3074	92.6%	57	91.9%	3850	92.7%	57	91.9%	3870	92.5%
t = Not at all	2	3.5%	37	1.0%	2	3.5%	31	0.8%	1	1.8%	28	0.7%	3	5.3%	127	3.3%
2 = Poorly	4	7.0%	117	3.0%	2	3.5%	131	1.4%	1	1.0%	94	2.4%	9	15.8%	316	5.2%
3 - Adequately	10	17.8%	579	14.9%	8	14.0%	708	18.3%	16	28.1%	667	17.2%	10	17.9%	950	24.5%
4 = Well	19	33.3%	1220	31.4%	19	33.3%	1303	33,6%	14	24.6%	1325	34.1%	16	28.1%	1174	30.3%
5 = Very well	2.2	38.6%	1932	49.7%	26	45.6%	170t	43.9%	25	43.9%	1766	45.5%	19	33.3%	1301	33.6%
Monn / St	3.96	1,09	4,26	0.89	4.14	1.03	4.16	0.90	4.07	0.98	4.21	0.86	3.68	1.14	3.83	1.08

Field Experiences

 Which of the following best describes the kind of clinical experience you had during your preparation (check all at apply): 	Prog	ram	Statewide	
triet appay);	57	#2.10	3940	94.2%
Student teaching with a cooperating teacher	42	67.7%	2920	70.0%
Teaching fellow or intern in a program where I served as teacher of record while taking courses for my credential	16	25.8%	1000	23.9%
Teaching on an emergency credential (PIP) STP) while taking courses for my credential	12	19.4%	294	7,6%

Fage 3 ** Responses of "Don't Know" or variations on "N/A" are excluded from the percentage calculations.

Date: 1/29/2019

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25. How often did preparation program faculty or staff communicate with you in person or by other means about your teaching practice?

		Prog	rem	Statewide		
		57	95,9%	3926	93.9%	
Less than once per month		- 1	1.8%	134	3,4%	
□ Groe per month		1	1.0%	420	10.7%	
- Twice per month		13	22.8%	822	20.9%	
a Once per week		21	36.6%	1290	32.0%	
= 2-3 times per meek		18	31.6%	999	25,4%	
a Daily		- 3	5.3%	251	6.69	
(4-1))	Hean : 5D	4.11	0.99	3.86	1.20	

36. How often did preparation program faculty or supervisors observe your classroom instruction and provide feedback during your clinical practice?

	Prog	ram	Stabrede		
	57	91,9%	2918	93.6%	
→ Once or twice	- 2	3.5%	64	1.6%	
_ 3-5 times	2	3,5%	622	15.9%	
= 6-10 times	17	29.8%	1843	47.0%	
a 11-15 times	19	32.3%	728	10,6%	
■ 16-20 times	9	15.8%	348	8.9%	
m More than 20 times		14.0%	313	8,0%	
Mean / SD	3.96	1.22	3.41	1.15	

27. Hy field experiences helped me integrate and apply the major ideas developed through program coursework.

	Prog	ram	State	wide
	57	91.9%	3972	93.7%
L = Strongly Disagree	1	1.8%	41	1.0%
2 = Disagree	0	0.0%	52	1.2%
j = Neutral	7	12.3%	287	7.3%
4 × Agree	20	35.1%	1521	35.5%
g = Strongly Agree	29	50.9%	2021	51.5%
	4.22	0.83	4.30	0.77

28. My cooperating teacher(s) (select all that apply):

	Prog	case	State	wide	
	57	91.9%	3700	90.6%	
Frequently observed my teaching and met with me to offer feedback	51	82.7%	3169	75.7%	
Was an excellent educator and a valuable role model	51	82.3%	3077	73.5%	
Modeled effective practices	46	74.2%	3022	72.2%	
Helped me plan and organize curriculum materials	46	74.2%	2872	68.6%	
Offered useful strategies and advice about my teaching	53	85.5%	3359	80.3%	
Helped me reflect on my practice	.52	83.9%	3222	77.0%	
Helped me to solve teaching problems	30	80.6%	3102	24.1%	
Was knowledgeable about and able to provide support for field-based assignments	49	79.0%	3015	72.1%	

 Approximately how much time did you spend in student teaching (in the classroom of a cooperating teacher) as part of your supervised fieldwork?

	Program		State	wide
	57	91.9%	3898	93.2%
Less than 100 hours	3	6.4%	55	1.0%
2 = 100 - 299 hours		8.5%	323	10.6%
3 = 300 - 599 hours	18	35.3%	928	30.6%
a 600 - 799 hours	15	31,9%	946	31.2%
5 = 800 hours or more	7	14.9%	783	25.8%
This question does not apply to me because I did not do any student feaching. ==	10		563	
Mean : SD	3.40	1,06	3.69	1.03

** Responses of "Don't Know" or variations on "N/A" are excluded from the percentage calculations.

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30. Approximately how much time did you spend in an internship placement as teacher of record as part of your fieldwork?

	Prog	ram	State	wide
	57	91.9%	2453	58.6%
L = Less than 100 hours	D	0.0%	1.5	1.3%
2 = 100 - 299 hours	5	20.8%	109	9.3%
3 = 300 · 599 hours		16.7%	160	13.7%
4 x 600 - 799 hours	1	4.2%	176	15.2%
s = 800 hours or more	14	38.3%	705	60.4%
Oom not apply/I was not in an intenship a.a.	33		1296	
Hean / SD	4.00	1.29	4,24	1.08

31. If you served in an intereship placement, how often did your assigned mentor observe your classroom instruction and provide feedback and assistance during your clinical practice?

	Prog	ram .	Statewide		
	37	92.9%	2449	58.5%	
Once or twice	- 1	4.5%	67	6.1%	
a 3-5 times	3	13.6%	147	13.4%	
≈ 6-10 times	- 3	13.6%	304	27.8%	
= 11-15 times	- 34	18.2%	209	19.1%	
≥ 16-20 times	- 2	9.1%	142	13.0%	
- More than 20 times	9	40.9%	225	20.6%	
Does not apply/I was not to an intermitip **	25	+	1355		
Mana - CD	4.36	1.68	3.81	1.51	

22. Overall, how effective was your teacher preparation program at developing the skills or tools you needed to become a teacher?

	Frag	ten.	State	wide
	57	91.9%	3016	91.7%
1 = Not at all effective	0	0.0%	39	1.0%
2 a Somewhat effective	9	15.0%	374	9.5%
1 = Effective	317	29.8%	1404	36.8%
4 = Very effective	31	54.4%	1999	52.4%
Heum: SD	3.39	0.75	3.41	0.71

Demographics

33. Are you Hispanic or Latino?

	Prog	EARTH.	State	wide .
	56	90.3%	3941	91.5%
No, not Hispanic or Latino	34	60.7%	2614	68.1%
Yes, Hispanic or Latino	22	39.3%	1227	31.9%

Fage 5 ** Responses of "Don's Know" or variations on "N/A" are excluded from the percentage calculations.

Date: 1/29/2019

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24. What is your race? Mark all that apply

	Program	State	wide	
	45 72,6%	3284	78.5%	
American Indian or Alaska Native		17.9	4.1%	
Chinese		146	3.5%	
Japanese		72	1.7%	
Korean		.72	1.7%	
Vietnamese		75	1.8%	
Asian Indian	*:	37	0.9%	
Laotian		. 4	0.1%	
Cambodian		13	0.3%	
Filipino		116	2.8%	
Hrrong		1.5	0.4%	
Other Asian		56	1.3%	
Black or African American		190	4.5%	
Hawaitan		18	0.4%	
Guamanian		. 6	0.2%	
Samoan			0.2%	
Tanitian		2	0.0%	
Other Pacific Strander		16	0.4%	
Whee	41 90.1%	2602	64.3%	

25. What is your gender?

	Program	Statewk	te .
	56 90.7%	3847 9	1.9%
Female	31 55.4%	2122 5	5.2%
Male		1649 4	2.9%
Decline to state		76	1.0%

	Number of Program Completers Asked to Participate in Survey	of Respo	
Programs	63	62	98.4 s
Statewide:	4275	4184	97.9 %

'Angendests' are three program completers who assessed a minister of a new demographic presides.

Fage 6

** Responses of "Don't Know" or variations on "It/A" are excluded from the percentage calculations.

Date: 1/29/2019

Standard 4.2d CTC Program Completer Survey: Preliminary Educational Specialist Credential

Preliminary Educational Specialist Credential Program Completer Survey - 2018

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Engaging and Supporting All Students in Learning

How well did your teacher pregaration program prepare you to do each of the following as a teacher?

		strength	nowledge of a and prior them in less	experies		2. Conne the real	ect classro world	om learni	ng to	3. Enga- problem promote	loe to		
			ram 100.0%	State 1966	98,0%	Prog 24	100.0%		97.9%		100.0%	\$tate 1953	97.4%
I = Not at all			0.0%		0.1%		0.0%	- 6	0.3%	Ü	0.0%	7	0.4%
Z = Footig		0	0.0%	18	0.9%	0	0.0%	40	2.0%	1	4.2%	49	2.5%
3 = Adequately		2	0.3%	247	12.6%		16.7%	29.5	14.5%	. 2	8.3%	298	15.3%
4 = Well			33.3%	614	31,2%	9	37.5%	626	31.9%	10	41.2%	639	32.7%
s = Very well		14	58.3%	1005	55.2%	- 11	45.0%	1006	31.2%	11	45.8%	960	49.2%
	Hean : SD	4.50	0.66	4.40	0.75	4.29	0.75	4.32	0.82	4.29	0.81	4.28	0.84

		the instruction	 Identify and address special learning needs with appropriate teaching strategies 					
		gram	State		50.5	grass	CHIEF STATE	wide
	24	100.0%	1952	97,3%	24	100.0%	1957	97.6%
1 = Not at all	0	0.0%	- 5	0.3%	0	0.0%	4	0.2%
2 a Poorly	- 8	0.0%	32	2.7%	(1)	D.0%	24	1.2%
3 = Adequately	6	25.0%	351	18.0%	2	8.3%	203	10.4%
4 - Well		33.3%	640	32.8%	7	29.2%	360	28.6%
5 = Very well	10	41.7%	904	46.3%	15	62.5%	1166	59.6%
Hean (SD	4.17	0.82	4.22	0.55	4.54	0.66	4.46	0.74

Creating and Maintaining Effective Environments for Student Learning

How well did your teacher preparation program prepare you to do each of the following as a teacher?

			je students ork as well		respectful learning environment for all students					a production in a production i			interven	nt behavio ing early a to studen and behav	sing strat	legies	
			100.0%	State 1993	97.4%		9ram 100,0%	5tate 1954	97.4%	Prog 24	100.0%		97.0%	Prog 24	100.0%	State 1941	96.0%
1 = Not at all		0	0.0%		0.2%	-0	0.0%	- 2	0.1%	0	0.0%	- 3	0.2%	0	0.0%	5	0.3%
2 = Poorty		313	4.2%	31	1.6%	. 0	0.0%	19	1.0%	-0.	0.0%	2.5	1.3%	1	4.2%	44	2.3%
3 = Adequately		- 1	4.2%	260	13.3%	0	0.0%	194	9.9%	2	8.3%	205	10.5%	4	16.7%	301	15.5%
4 + Well		10	41.7%	656	33.6%	10	41.7%	551	26,2%	10	41.7%	607	31.2%	7	29.2%	631	12.5%
5 = Very well		-12	50.0%	1002	51.3%	14	50.2%	1150	60.8%	12	50.0%	1105	56.6%	12	50.0%	962	49.5%
	Mean - SD	4.38	0.77	4.34	0.78	4.58	0.50	4.49	0.72	4.42	0.65	4.43	0.74	6.25	0.90	4.29	0.83

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^{**} Responses of "Don't Know" or variations on "N/A" are excluded from the percentage calculations.

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Understanding and Organizing Subject Matter for Student Learning

How well did your teacher preparation program prepare you to do each of the following as a teacher?

	10. Develop curriculum to teach contest standards effectively				strategie	effective in is to teach ind skills			material technolo	ct, adapt, s, resource gles to ma ccessible t	ie, and ke subje	t	13. Expand expertise with evidence- based imitractional and assistive technology to support student access to challenging content				
	Prog	70.8%	State 1789	wide 89.2%		70.8%	State 1794	19.4%	Prog	70.8%	1792	89.3%	Prog	70.8%	1788	99.1%	
L = Not at all	0	.0.0%	13	0.7%	0	0.0%	- 5	0.3%	0	0.0%	2	0.1%	0	0.0%	10	0.6%	
2 = Poorly	- 1	17:6%	36	3.1%	- 1	3.9%	30	1.7%	1	5.9%	37	2.1%	α	0.0%	45	2.3%	
3 = Adequately	- 4	23.5%	325	18.2%	3	17.6%	277	15.4%	2	11.0%	258	14.4%	3	17.6%	261	14.6%	
4 = Well	2	11.9%	626	35.0%	3	17.6%	623	34.7%	+	23.9%	603	33.6%	4	23.5%	651	36.4%	
s = Very well	8	47.1%	769	43.0%	10	58.8%	859	47.9%	10	58.8%	892	49.8%	10	58.8%	821	45.9%	
Mean : 50	3.00	1.22	4.16	0.00	4.29	0.99	4.20	0.50	4.15	0.93	4.71	0.80	4.41	0.00	4.25	0.83	

Planning Instruction and Designing Learning Experiences for All Students

How well did your teacher preparation program prepare you to do each of the following as a teacher?

	knowled	je, acade		ess, lang	s' prior uage proficiancy, evalopment	 Man and aday appropriate strate meet the learning 	igias, resci	urces and	technologies to	 Develop IPSP/IEP goals and objectives that are measurable a obtainable 			
		Program		State	rwid e	Pro	gram	State	rvetid et	Prog	ram	State	ewide
		17	70.8%	1,700	961.68	17	70,0%	1750	BR-2%	17	70.8%	1790	09.0%
1 = Not at ail		- 0	0.0%	- 5	0.3%	0	0,0%	5	0.3%	0	0.0%	6	0.3%
2 = Poorly		. 0	0.0%	30	1.7%	1	5.9%	30	1.7%	1	5.9%	54	3.0%
3 = Adequately		- 2	11.8%	221	12.4%	3	17.6%	217	12.1%	2	11.8%	271	15.2%
4 = Well			23,5%	617	34.5%		17,5%	617	34.5%	- 4	23.5%	581	32.5%
5 - Very well		11	64.7%	915	51.2%	10	59.8%	920	51,4%	10	58.8%	874	48.9%
	Meso - Sti	4.53	0.72	4.35	0.78	4.29	0.99	4.35	0.78	4.35	0.93	4.27	0.85

17. Plan for instruction by incorporating all relevant 18, Ensure students with exceptionalities neceive appropriate instruction and appropriate instructions are appropriate instructions.

	Prop	ram	State	wide:	Prog	Statewide		
	17	70.8%	1779	88.7%	17	70.8%	1781	88.8%
t = Not at all	.0	0.0%	7	0.4%	Ö	0.0%	- 4	0.2%
2 = Poorls	- 2	11.8%	55	2.1%	0	0.0%	26	5.5%
3 = Adequately	.0	0.0%	273	19.3%	2.	11.8%	203	11.4%
4 = Well	- 4	23.5%	010	34.6%	3	17,6%	591	13.2%
s = Very well	- 11	64.7%	828	46.5%	12	70.6%	957	53.7%
Hean : SD	4.41	1.00	4.24	0.85	4.59	0.71	4.30	0.76

** Responses of "Don't Know" or variations on "N/A" are excluded from the percentage calculations. Page 1

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Assessing Students for Learning

How well did your teacher preparation program prepare you to do each of the following as a teacher?

	19. Develop a variety of sour to plan, differe	ces to esta	blish lean	ning goals and	assessm	ent, goal s ng progres	etting, at		21. Give productive feedback to students to guide their learning				
	Pro 16	66.7%	5tate 1732	owide 86.3%	Prog	66,7%	5tate 1708	swide 85.1%	Frog 16	66.7%		85.7%	
1 = Not at all	.0	0.0%	- 2	0.1%	0	0.0%	- 6	0.4%	0	0.0%	- 5	0.3%	
2 = Poorly	0	0.0%	33	1.9%	.0	0.0%	48	2.8%	0	0.0%	31	1.8%	
3 = Adequately	3	10.0%	233	13.6%	- 1	6.3%	284	16.6%	3	15.5%	251	14.7%	
4 = Well	3	18.8%	613	35.4%	- 4	37.5%	632	37.0%	3	18.8%	609	35.4%	
5 = Very well	10	62.5%	849	49.0%		56.3%	738	43.2%	10	62.5%	822	47.6%	
House	2 SD 4.44	0.01	4.21	0.78	4,50	0.63	4.20	0.94	4.44	0.01	4.29	0.00	

 Collect and utilize data to ensure educational benefit when aligning assessment data with goals and services within the least restrictive environment. 23. Appropriately modify and accommodate state and local accessments based on students' learning and accessibility needs

	Program 16 66.7%			ewide		Program			rwide
Toward and	16	55.776	1720	86.0%		16	66,7%	1725	86.0%
1 = Not at all	- 11	0.0%	4	0.2%		0	0.0%	15	0.9%
2 = Poorly	.0	0.0%	31	1.6%		- 1	6.3%	40	2.3%
1 = Adequately	- 2	12.5%	240	14.3%		3	18.8%	261	15.1%
e Well		25.0%	613	35.5%		- 3	18.8%	61.0	35.4%
s = Very well	1.0	62.9%	832	48.2%	100	- 9	56.3%	799	45.3%
Neun : SD	4.50	0.73	4.30	0.79	19	1.25	1.00	4.24	0.05

Developing as a Professional Educator

How well did your teacher preparation program prepare you to do each of the following as a teacher?

		actions	luste the el on studest plans accor	learning		 Work with families to better understand students and to support their learning 					with colle			for consultation, collaboration, co- teaching to mentoring with malti- interdisciplinary team members			
		Prog	66.7%	State 1731	ewide 86.3%	Prog 16	66.7%	State 1727	96.1%	Prog	66.7%	5tate 1726	86.0%	Prog	66.7%	State 1725	ewide 86.0%
L = Not at all		0	0.0%	- 5	0.3%	0	0.0%	11	0.5%	D	0.0%	2.	0.4%	α	0.0%	9	0.5%
2 = Poorly		0	0.0%	- 21	1.2%	-0	0.0%	41	2.4%	0	0.0%	39	2.2%	0.	0.0%	34	2,0%
3 = Adequately		- 1	6.3%	233	13.3%	- 1	6.3%	281	16.3%	2	12.5%	233	13.5%	2	12.5%	232	13.4%
4 - Well		7	43.0%	625	36.1%	7	43.0%	616	35.7%	5	31.7%	596	34.1%	. 5	31.3%	606	25.1%
5 = Very well			50.0%	847	48.9%	- 8	50.0%	781	45.2%	9	56.3%	860	49.8%	. 9	56.3%	844	48.9%
200	Mean - 5D	4.44	0.62	4.32	0.77	4.64	0.63	4.29	0.94	4.44	0.73	4.71	0.81	4.44	0.73	4.30	0.81

Fage 3 ** Responses of "Don't Know" or variations on "N/A" are excluded from the percentage calculations.

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Content

How well did your teacher preparation program prepare you to do each of the following as a teacher?

	accordin	on my cont og to Califo standards	mia acad	emic	29. Contribute to students' reading skills including comprehension in my subject area				subject r	le student netter skil success it er	le that co	atribute	 Anticipate and address the needs of students who are at risk of dropping out 				
	Prog	62.5%	State 1711	85.3%	Prog	ram 66.7%	1715	85.5%	Prog		5tate 1710	85.2%	Prog	ram 62.5%		83.7%	
1 = Not at all	0	0.0%	17	1.0%	0	and the second second	10	0.6%	0		14	0.0%	0	0.0%	30	Marine Service	
2 - Poorty	- 1	13.2%	38	2.2%	. 0	0.0%	35	1.0%	1	6.7%	35	2.0%	3	30.0%	82	4.9%	
3 = Adequately	- 2	13.2%	262	15.3%	4	25.0%	227	13.2%	1	6.7%	264	15.4%	0	0.0%	354	21.1%	
4 = Well	4	26.7%	634	37.1%	2	12.9%	617	36,0%	. 3	20.0%	629	36.0%	- 4	26.7%	583	34.7%	
s = Very well	. 7	46.7%	760	44.4%	10	62.5%	826	48.2%	10	66.7%	768	44.9%	8	53.3%	628	37.1%	
Mean : 50	4.07	1.10	4.22	0.03	4.35	0.89	4.29	0.01	4.47	0.92	4.23	0.84	4.13	1.19	1.99	0.99	

Field Experiences

Which of the following best describes the kind of clinical experience you had during your preparation? (check all that apply):	13	54.2%	1729	86.25
Student teaching with a cooperating teacher	4	16.7%	640	31.99
Teaching fellow or intern in a program where I served as teacher of record while taking courses for my credential	0	33.3%	1030	51.39
Teaching on an emergency credential [PIF/ STP] while taking courses for my credential	3	12.5%	257	12.8%

23. How often did preparation program faculty or staff communicate with you in person or by other meets about your teaching practice?

| Program | Statewide | 13 | 54.2% | 1724 | 85.2% | 1724 | 85.2% | 1724 | 85.2% | 1724 | 85.2% | 1724 | 85.2% | 1724 | 85.2% | 1724 | 85.2% | 1724 | 85.2% | 1724 | 85.2% | 1724 | 85.2% | 1724 | 85.2% | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 1724 | 172

34. How often did preparation program faculty or supervisors observe your classroom instruction and provide feedback during your classest practice?

		Prog	rate.	State	wide
		13	54.2%	1717	65.6%
Once or twice		. 0	0.0%	66	3.8%
3-5 times		- 0	0.0%	438	25.5%
6-10 times		- 5	39.5%	556	22.4%
11-15 times		- 3	23.1%	287	16.7%
16-20 times		53	7.7%	184	10.7%
More than 20 times		4	30.8%	188	10.8%
	Heen : SD	4.31	1.32	3.37	1.36
	Once or twice 3-5 times 6-10 times 11-15 times 16-20 times More than 20 times	3-5 times 6-10 times 11-15 times 16-20 times More than 20 times	13 13 13 14 15 15 15 15 15 15 15	Once or twice 0 0.0% 3-5 times 0 0.0% 6-10 times 5 38,5% 11-15 times 3 28,1% 16-20 times 1 7,7% More than 20 times 4 30,8%	13 54.2% 2717

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^{**} Responses of "Dos't Know" or variations on "N/A" are excluded from the percentage calculations.

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35. Ny field experiences helped me integrate and apply the major ideas developed through program coarsework.

	Prog	rem.	State	wide .						
	13	54.2%	1724	85.9%						
t = Strongly Disagree	0	0.0%	22	1.3%						
2 = Draagree	0	0.0%	18	1.0%						
3 Neutral	2	15.4%	96	5.6%						
4 = Agree	5	38.5%	689	40.0%						
5 = Strongly Agree	6	46.2%	899	12.1%						
Heart : SD	4.31	0.75	4.41	0.75						

35. Hy cooperating teacher(s) (select all that apply):

	Prog	ram .	Statewide		
	13	54.2%	1656	82.6%	
Frequently observed my teaching and met with me to offer feedback	12	50.0%	1176	58.6%	
Was an excellent educator and a valuable role model	10	41.7%	1227	61.2%	
Modeled effective practices		33.3%	1129	26.3%	
Helped me plan and organize curriculum materials	10	41.7%	1109	55.3%	
Offered useful strategies and advice about my teaching	10	41.7%	1340	67.2%	
Helped me reflect on my practice	10	41.7%	1370	63.7%	
Helped me to solve teaching problems	10	41.7%	1236	61.6%	
Was knowledgeable about and able to provide support for field-based assignments	10	41.7%	1263	84.0%	

37. Approximately how much time did you spend in student teaching (in the classroom of a cooperating teacher) separt of your apperlied fieldwork?

	Prog	ram	Statewide		
	13	54.2%	1714	85.4%	
Less than 100 hours	1	14.3%	52	7.0%	
2 = 100 - 299 hours	0	0.0%	116	15.7%	
3 300 - 590 hours	1	14.3%	266	15.9%	
4 = 600 - 799 hours	2	28.8%	143	19.3%	
5 = 800 hours or more	3	42.9%	164	22.1%	
This question does not apply to me because I did not do any student teaching. **	5	121	973		
Maan + SD	3.96	1.46	3.34	1.40	

38. Approximately hole much time did you spend in an internable placement as teacher of record as part of your fieldwork?

	Prog	ram	Statewide		
	13	54.2%	1365	68.0%	
Less than 100 hours	п	0.0%	16	1.5%	
: = 100 - 299 hours	1	10.0%	54	4,9%	
3 a 300 - 599 hours	1	10.0%	0.7	8.0%	
= 600 - 799 hours	1	10.0%	123	11.2%	
a BOO hours or more	7	70.0%	61.7	73.7%	
Does not apply/I was not in an internship **	3	S.	262		
News : 50	4.40	1.07	4.51	0.95	

39. If you served in an intereship placement, how often did your assigned mentor observe your classroom instruction and provide feedback and assistance during your clinical gractice?

	Prog	rame	State	ewide	
	13	54.2%	1372	68.4%	
1 a Once or twice	0	0.0%	62	5.6%	
2 = 3-5 times	0	0.0%	187	16.5%	
3 = 6-10 times	3.	30.0%	284	25.6%	
4 = 11-15 times	2	20.0%	188	17.1%	
5 = 16-20 times	1	10.0%	148	13.4%	
e More than 20 times	4	40.0%	238	21,6%	
Does not apply/I was not in an internship**			270	- 2	
Mean : SD	4.60	1.39	3.81	1.55	

** Responses of "Don't Know" or variations on "N/A" are excluded from the percentage calculations.

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Content for Special Education: English Language Arts

In your teacher preparation program, how much opportunity did you have to do each of the following?

	40a) Learn ways to teach decoding skills									m how to edictions t easion			40d) Learn how to support older students in learning to read					
	Prog	Program		rogram Statewid		mide .	Program		Statewide		Program		Statewide		Program		State	owide
72	12	50.0%	1500	74.8%	12	50.0W	1506	75.1%	12	50.0%	1502	74.9%	12	50.0%	1490	74.3%		
1 = None	.0	0.0%	46	3.1%	0	0.0%	-20	1.3%	0.	0.0%	28	1.9%	1.	8.3%	70	4.7%		
2 = Touched on it Briefly		8.3%	139	9.3%	- 1	8,3%	. 92	6.1%	1	8.3%	121	8.1%	4	33.3%	185	12,4%		
3 = Spent Time Discussing or Doing	- 1	8.3%	334	22.3%	- 1	0.3%	211	20.7%	2	16.7%	336	22.4%	1	0.3%	357	24,0%		
4 = Explored in Some Depth		41.7%	542	36.1%	4	33.3%	541	35.9%	4.	33.3%	540	36.0%	2	16.7%	481	32.3%		
S a Extensive Opportunity		41.7%	439	29.3%		50.0%	542	36,0%	5	41,7%	477	31.6%		33.3%	397	26.6%		
Mean : SD	4.17	0.94	1.79	1.06	4.25	0.97	3.99	0.96	4.08	1.00	3.88	1.01	3.33	1.50	3.64	1.14		

	and win	40e) Learn ways to teach reading and writing to students at different stages or reading abilities				re how to oveledge	activate s	Eudents'	40g) Listen to an individual child read aload for the purpose of assessing hrigher reading achievement				
		Program		wide		Program		wide	₽rogram			ewide:	
	12	50.0%	1497	74.6%	12	50,0%	1506	75.1%	12	50.0%	1492	74.4%	
1 - None	. 0	0.0%	76	1.7%	0.	0.0%	1.3	0.9%	U	0.0%	50	3,4%	
2 = Touched on It Briefly	0	0.0%	98	6.5%	0	0.0%	5.5	3.7%	a	0.0%	79	5.3%	
3 Spent Time Discussing or Doing	3	25.0%	324	21.6%	2	16.7%	293	18.8%	0	0.0%	294	19.0%	
4 = Explored in Some Depth	. 4	33.3%	496	33.1%	9	25,0%	499	33.1%	- 6	50.0%	464	31,1%	
5 a Extensive Opportunity	. 5	41.7%	553	36.9%	7	55.3%	656	43.6%	6.	50.0%	615	41.2%	
Mean :	SD 4.17	0,83	3.97	1.00	4.42	0.79	4.15	0.91	4.50	0.52	4,02	1.06	

						40() Learn to beach students to organize their ideas prior to writing				400 Use student reading assessment results to address student needs and improve you teaching			
	Prop	Program		Program Statewide		Program		gram Statewi		e Program		m Statewid	
	1.2	50.0%	1496	74,6%	12	50.0%	1492	74.4%	41	45.8%	1492	74,4%	
t = None	.0	0.0%	39	2.6%	0	0.0%	40	2.7%	.0	0.0%	30	2.0%	
2 = Touched on it Briefly	- 1	B.3%	90	6.0%	2	16.7%	119	9.3%	α	0.0%	71	4.9%	
3 - Spent Time Discussing or Doing	- 1	8.3%	286	19.1%	1	8.3%	322	21.6%	1	9.1%	265	17.8%	
4 = Explored in Some Depth	- 4	23.3%	462	30.9%	4	31.3%	491	32.9%		45.5%	503	33.8%	
s Extensive Opportunity	6	50.0%	619	41.4%	5	41,7%	500	33.5%		45,5%	619	41.5%	
Heart / S	D 4.25	0.97	4.02	1.04	4.00	1.13	3.85	1.07	4.36	0.67	4.08	0.98	

Fage 6 ** Responses of "Don't Know" or variations on "N/A" are excluded from the percentage calculations.

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	about te					40f) Study state standards for reading/language arts				40m) Study, critique or adapt reading curriculum materials			
	Proj 12	50.0%	State 1439	74.7%	Prog	50.0%		74.6%	Prog	50.0%		74,7%	
I = None	0	0.0%	40	2.7%	1	5.3%	28	1.9%	1	8.3%	46	3,1%	
2 Touched on it Briefly	0	0.0%	71.	4.7%	1	8.3%	110	7.4%	1	8.3%	117	7.5%	
3 = Spent Time Discussing or Doing	- 1	8.3%	260	17.3%	1	8.3%	282	18.9%	1	8.3%	301	20.1%	
4 - Explored in Some Depth		41.7%	447	29.4%	2	16.7%	505	13.5%	3	25.0%	487	12.5%	
5 = Extensive Opportunity	6	50,0%	961	45,4%		50.3%	571	38.2%	. 6	50.0%	553	36.9%	
Hearn : SD	4.42	0.67	4.11	1.02	4.00	1.36	3.99	1.02	4.00	1.35	3.93	1.07	

Content for Special Education: Mothematics

In your teacher preparation program, how much opportunity did you have to do each of the following?

		41a) Learn typical difficulties students have with place value			41b) Learn typical difficulties			41c) Use representations (e.g., geometric representation, graphs, number lines) to show explicitly why a procedure works				41.d) Prove that a solution is valid or that a method works for all senilar cases				
	Prog	50.0%	State 1464	73.0%	Prog	50.0%	State 1462	72.9%	Frog	50.0%	State 1464	73.0%	Prog	50.0%		73.0%
_ None	- 2	25.0%	162	11.1%	3	25.0%	100	12,3%	3	25.0%	152	10.4%	3	25.0%	163	11.1%
z = Touched on it Briefly	- 2	16.7%	235	10.1%	2	16.7%	258	17.6%	. 1	25.0%	217	14.8%	2	16.7%	224	15.3%
a Spent Time Discussing or Doing	1.1	8.3%	332	22.7%	- 2	16.7%	327	22,4%	0.	0.0%	317	21.7%	1.	8.3%	349	13.9%
= Explored in Some Depth	- 32	16.7%	413	28.2%	- 1	6,3%	387	26.5%	2	16.7%	416	28.4%	2	16,7%	413	28,2%
s = Extensive Opportunity	4	33.3%	321	21.9%	- 4	33.3%	310	21,2%	4	33.3%	362	24.7%	4.	33,3%	314	21.6%
Mean : SD	3.17	1.70	3.34	1.28	3.08	1.68	3.27	1.31	3.08	1.73	3.42	1,29	3.17	1.70	3.34	1,28

						41e) Study, critique, or adapt math curriculum materials				41g) Adapt math lessons for students with diverse needs learning styles		
	Prog	ram	State	niride	Prog	ram	State	wide	Prog	care	State	ewide
	12	50.0%	1477	73.6%	12	50.0%	1480	73.8%	1.2	50.0%	1478	73.7%
t = None	3	25.0%	118	5.0%	3	25.0%	87	5.9%	3	25.0%	73	4.9%
2 = Touched on it Briefly	- 1	8.3%	175	11.0%	1	9.3%	176	11.9%	1	0.3%	142	9.6%
3 = Spent Time Discussing or Doing	. 1	8.3%	326	22.1%	1	8.3%	301	20.3%	0	0.0%	278	18.8%
4 = Explored in Some Depth	- 1	8.3%	433	29.3%	1	5.3%	407	27.5%	1	0.3%	434	29,4%
5 = Extensive Opportunity	6	50.0%	425	28.8%	- 6	90,0%	509	34.4%	. 7	56.3%	551	37.3%
Hean / SD	3.50	3.78	3.59	1.24	3.50	1.78	3.73	1.22	3.67	1.83	3.84	1.17

Page 7 ** Responses of "Don't Know" or variations on "N/A" are excluded from the percentage calculations.

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						410 Study national or state standards for mathematics				41) Review local district mathematics curriculum			
		Program		Program Statewide		Program		Statewide		ie Program		Statewide	
		12	50.0%	1478	73.7%	12	30.0%	1474	73.5%	12	50.0%	1460	73.2%
1 = None		2	16.7%	86	5.8%	3	25.0%	90	6.1%	3	25.0%	173	11.84
Z = Touched on it Briefly		- 1	8.3%	137	P.3%	0	0.0%	145	9.8%	1	8.3%	220	15.0%
3 Spent Time Discussing or Doing		- 1	B.3%	294	19.9%	3	25.0%	341	23.2%	1	8.3%	341	21.2%
4 = Explored in Some Depth		- 1	6.3%	417	28.2%	1	8.3%	445	30.2%	3	25,0%	395	26.9%
5. Extensive Opportunity		7	58.3%	544	36.5%	5	41,7%	452	30.7%	4	33.3%	369	25.1%
Vol. (Sandalay) a managaman hada	Hean / SD	3.83	1.64	3.81	1.19	3.42	1.68	1.69	1.18	3.33	1.67	3.39	1.32

Concret

42. Onerall, how effective was your teacher preparation program at developing the skills or tools you needed to become an education specialist?

	Proj	ram	State	neride:
	12	30,0%	1622	80.9%
1 = Not at all effective	0	0.0%	15	0.9%
2 = Somewhat effective	2	16.7%	154	9.5%
3 = Effective	2.4	33.3%	611	37.7%
4 = Very effective	- 6	50.0%	842	51.9%
Hean : S	0 2.33	0.78	3.41	0.70

Demographics

43. Are you Hispanic or Latino?

Program	Sta	ewide:
12 50	10% 1621	81.2%
	1098	66.8%
	541	33.2%
		12 50.0% 1621

* Oemographic numbers below 10 are not shown. If only one category is below 10, then the next highest number is also hidden.

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** Responses of "Don't Know" or variations on "N/A" are excluded from the percentage calculations.

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44. What is your rece? (Select all that apply)

	Progr	Program		wide .
	11	45.8%	1425	71.0%
American Indian or Alaska Native			74	3.7%
Chinese			22	1.1%
Japanese	-		23	1.1%
Korean			15	0.7%
Vietsamese			15	0.7%
Asian Indian			12	0.6%
Lactian			5	0.2%
Cambodian			- 3	0.1%
Filipino			51.	3.5%
trickg			- 2	0.1%
Other Asian			19	0.9%
Slack or African American			106	5.4%
Hawailat				0.2%
Guarrantan			- 6	0.3%
Samoan			- 2	0.1%
Tahitian			0	0.0%
Other Pacific Dilander			D	0.4%
White	18	41.7%	1190	59.3%

Demographic numbers below 10 are not shown. If only one category is below 10, then the next highest number is also hidden.

45. What is your gender?

	Program	State	wide
	12 50.0%	1633	81,4%
Female		1237	75.0%
Male		372	22.8%
Decline to state		34	1.55

	Number of Program Completers Asked to Perticipate in Survey	of Resp	d % condenta	
Programi	24	24	100.0 ±	Vinepandents' are those programs completers who unsurered a minimum of \$
Statewiden	2098	2006	95.6 %	son-domographic question

Fage 9 ** Responses of "Don't Know" or variations on "N/A" are excluded from the percentage calculations.

Standard 5.1 CTC Program Completer Survey Results: Program Impact

CTC Administered Survey of Program completes (initial credentials)

2017

Overall, how effective was your teacher preparation program at developing the

- 31	Prog 48	72.7%	5tate 3550	wide 84.3%
a Not at all effective	0	0.0%	23	0.6%
= Somewhat effective	- 2	4.2%	233	6.6%
3 = Effective	19	39.6%	1727	34.6%
4 = Very effective	27	56.3%	2067	58.2%
Mean : SD	3.52	0.58	3.50	0.65

2018

36. Overall, how effective was your teacher preparation program at developing the skills or tools you needed to become a teacher?

	Prog	ram	State	wide	
	71	87.7%	4396	87.5%	
1 = Not at all effective	1	1.4%	28	0.6%	
z = Somewhat effective	- 3	4.2%	380	0.6%	
3 a Effective	23	32.4%	1551	35.3%	
4 = Very effective	44	62.0%	2437	55,4%	
Mann - CO	3.55	0.65	3.46	0.68	

Multiple Subject

 Overall, how effective was your teacher preparation program at developing the skills or tools you needed to become a teacher?

2017		Prog 50	87.7%	Statewide 3354 90.7%	
1 = Not at all effective		0	0.0%	31	0.9%
2 = Somewhat effective		0	0.0%	288	8.6%
3 = Effective		17	34.0%	1204	35.9%
4 = Very effective		33	66.0%	1831	54.6%
8	Mean : SD	3.66	0.48	3.44	0.69

32. Overall, how effective was your teacher preparation program at developing the skills or tools you needed to become a teacher?

2018		ram	Statewide		
2020	57	91.9%	3816	91.2%	
1 = Not at all effective	.0	0.0%	39	1,0%	
= Somewhat effective	9	15.0%	374	9,8%	
3 = Effective	17	29.8%	1404	36.8%	
å ≈ Very effective	31	54.4%	1999	52.4%	
Control of the contro	2.20	0.75	7.45	0.71	

Single Subject

 Overall, how effective was your teacher preparation program at developing the skills or tools you needed to become advantors operated?

2017		priest.		CMARSO
2017	12	75.0%	1665	83.2%
1 = Not at all affective	. 0	0.0%	11	0.7%
2 a Samuelot effective	1	8.3%	115	8.1%
3 a Dfective	- 15	30.0%	513	30.9%
4 = Very effective		41.7%	904	54.4%
Mean L	SD 3.33	0.66	3.45	167

42. Overall, how effective way your teacher preparation program at developing the skills or took you needed to become an

2018	Program		STABOWISH	
2011	12	50,0%	1622	20.2%
1 = Not at all effective	. 0	0.0%	15	8,9%
2 = Somewhat effective	- 2	16.7%	154	9.5%
3 = Effective	- 4	33:3%	611	37,7%
g = Very effective	- 6	50.0%	842	91/9%
Moon I 50	3.33	71,78	3.41	0.76

Special Education (Preferring)